

**THE ILLINOIS STATE TOLL HIGHWAY AUTHORITY
MINUTES OF THE
FINANCE, ADMINISTRATION AND OPERATIONS
COMMITTEE MEETING**

November 13, 2013

The Illinois State Toll Highway Authority held the Finance, Administration and Operations (FAO) Committee Meeting on Wednesday, November 13, 2013 at approximately 8:33 a.m. at the Central Administration Building in Downers Grove, Illinois.

Committee Members Present:

Committee Chair Mark Peterson

Director Terry D'Arcy

Director David Gonzalez

Also Attending:

Chair Paula Wolff

Committee Chair Peterson called the meeting to order and opened the floor for public comment. No public comment was offered.

CHAIR – FINANCE, ADMINISTRATION AND OPERATIONS

Committee Chair Peterson then called for a motion to approve the minutes of the Finance Administration and Operations Committee Meeting held on October 16, 2013. The motion was deferred to the next committee Meeting.

EXECUTIVE DIRECTOR

Executive Director Kristi Lafleur discussed the Tollway Budget Hearing and explained that it was webcast and that anyone can view it online.

Executive Director Lafleur introduced Mike Colsch, Chief of Finance, to present the 2013 Third Quarter Budget Review [as shown in the attached presentation](#).

Highlights of the presentation included toll evasion and recovery revenue numbers increasing. This was a result of an increasing number of commercial and passenger vehicle transactions from 2012.

Other highlights of the presentation included maintenance and operations costs being below budget. This was primarily due to vacancies and lower than projected contractual services, material/operational supplies and group insurance expenses, partially offset by additional allocation to the workers' compensation claim reserve fund.

Cathy Williams, Deputy Chief of Finance, presented on the 2013 Third Quarter Capital Program. Capital spending was below projections for the quarter due to timing and general cost savings.

Chair Wolff asked about the breakdown for reduced expenditures and cost savings. Ms. Williams explained the construction scheduling changes accounted for approximately half of the \$80 million in savings with the other savings were derived from scope reductions and project cost savings. Ms. Williams also provided detailed information on the savings for each corridor. Committee Chair Peterson asked if there are cost savings expected for the fourth quarter. Mr. Colsch explained that they have not seen a variance in October or November but are watching for a need for materials, and thus an overall projection of savings at this time.

Director Gonzalez discussed payroll and some positions that were not filled, especially engineering. Executive Director Lafleur explained that many of the vacancies in the engineering department have been filled. Other areas of hiring have not moved as quickly. She explained that there is a focus to shift from consulting to in house jobs.

Director Gonzalez asked how certain aspects of the 2014 budget were established since the actual expenditures in 2013 have been lower than expected.

Mr. Colsch explained that when preparing for the next year's budget each department is asked projections based on current expectations. There is an anticipation that it will take some time to phase in certain headcount. Executive Director Lafleur explained that overall headcount remains the same in 2014, but there are shifts between the departments to deal with priority areas. Mr. Colsch explained that State Police headcount is not part of Tollway headcount.

Mr. Colsch then presented the following **Finance** item:

Item 1: Renewal of the Employee Health Benefit Programs with Blue Cross Blue Shield of Illinois for the 2014-2015 plan year.

Executive Director Lafleur explained that this is the 4th renewal of this contract that will expire in February. There are changes to coverage that could have positive outcomes for employees as well as the Tollway.

Committee Chair Peterson asked about the administration fee to the PPO specifically the total increase amount. Mr. Colsch explained it is a \$25,000 increase.

Committee Chair Peterson asked what the total fee for the health care is to which Mr. Colsch explained that for the PPO the cost is \$500,000. The biggest increase is in the stop loss insurance. Discussion ensued on the health benefit programs.

Director D'Arcy made a motion for approval of **Finance Item 1**; seconded by Director Gonzalez. The motion was approved unanimously.

Committee Chair Peterson called on John Donato, Chief of Procurement, to present the following **Procurement** items:

Item 1: Award of Contract 13-0225 to Xerox Corporation for the purchase of a Production Printer, Accessories, Software, Maintenance, and Support Services in amount not to exceed \$309,480.00(Order Against CMS Master Contract).

Committee Chair Peterson asked how many other bids there were on this contract to which Mr. Donato explained there were no other bids as this is an order against the master contracts, which is above the \$250,000 threshold.

Item 2: Award of Contract 13-0086 to McCann Industries, Inc.; Atlas Bobcat LLC; and Martin Implement Sales, Inc. for the purchase of Off-Road Equipment in an amount not to exceed \$514,225.00 (Tollway Invitation for Bid).

Item 3: Award of Contract 13-0169 to Meridian Systems, Inc. for the purchase of Web-Based Project Management System Services in an amount not to exceed \$294,750.00 (Tollway Sole Source).

Item 4: Award of Contract 13-0086 to Kronos Incorporated for the purchase of Kronos Time and Attendance System Software Maintenance and Support Services in an amount not to exceed \$245,672.00 (Tollway Sole Source).

Committee Chair Peterson if this is subject to approval of a Sole Source hearing and Mr. Donato confirmed. Mr. Donato further explained that

as long as no one objects to the Sole Source there is typically a waiver of hearing.

Director Gonzalez made a motion for approval of **Procurement Items 1 through 4**; seconded by Director D'Arcy. The motion was approved unanimously.

Committee Chair Peterson called on Mr. Kovacs to present the following **Engineering** Items:

Item 1: Award of Contract I-13-4147 to Divane Brothers Electric Company for Advanced Intelligent Transportation Systems (ITS) Relocation on the Jane Addams Memorial Tollway (I-90) from Milepost 54.2 (Elgin Plaza) to Milepost 79.5 (Kennedy Expressway), in the amount of \$1,987,005.25.

Committee Chair Peterson asked if there is any concern between the bid and estimate amounts. Mr. Kovacs explained there is nothing unusual with this item. Committee Chair Peterson asked where the crux of savings is coming from. Mr. Kovacs explained that there is a cost savings from the field office, maintenance and traffic, and mobilization.

Item 2: Award of Contract I-13-4148 to Lorig Construction Company for Noise Abatement Wall Construction on the Jane Addams Memorial Tollway (I-90) from Milepost 37.7 to Milepost 38.2 (Marengo-Hampshire Plaza) and from Milepost 49.1 to Milepost 49.4 (IL 72) in the amount of \$1,796,464.50.

Director Gonzalez asked about this unbundled contract and the 6% DBE goal. Mr. Kovacs explained there are very little sub-contracting opportunities on these types of contracts due to the number of work items.

There was further discussion on DBE goals, small business set-aside and unbundled contracts.

Item 3: Award of Contract I-13-4149 to Meade, Inc. for Power Distribution Duct Bank and Crossroad Utility Conduit Installation on the Jane Addams Memorial Tollway (I-90) from Milepost 17.6 (Mill Road) to Milepost 53.2 (Sleepy Hollow Road), in the amount of \$4,327,597.97.

Chair Wolff asked about the need for a power source to which Mr. Kovacs explained there is not a current reliable power source in this corridor.

Item 4: Award of Contract RR-13-4159 to John Burns Construction Company for Fiber Optic Relocation on the Jane Addams Memorial Tollway (I-90) from milepost 56.8 (IL 25) to 68.15 (I-290), on the amount of \$2,909,865.00.

Committee Chair Peterson asked about differences in bid amounts here Mr. Kovacs explained that the low bidder achieves cost by operating two shifts during the day for continuous work.

Item 5: Award of Contract I-13-4160 to John Burns Construction Company for Fiber Optic Relocation on the Jane Addams Memorial Tollway (I-90) from Milepost 68.15 (I-290) to Milepost 78.5 (River Road Plaza), in the amount of \$3,243,053.20.

Committee Chair Peterson asked if this contractor has done work for the Tollway in the past to which Mr. Kovacs confirmed they had and that they had done a good job.

Item 6: Award of Contract I-11-4019 to Lorig Construction Company for Lee Street Interchange Construction on the Jane Addams Memorial Tollway (I-90) at Milepost 76.1 (Lee Street), in the amount of \$11,757,700.94.

Committee Chair Peterson asked who does the estimates, and Mr. Kovacs explained it comes from the designer. Mr. Kovacs explained that the estimates stay in place even if there is an expectation that bids may come in lower.

Item 7: Acceptance of Proposal from Parsons Transportation Group, Inc., on Contract RR-13-4116 for Design Services for Roadway Reconstruction on the Reagan Memorial Tollway (I-88) from Milepost 138.1 (York Road Plaza) to Milepost 140.5 (I-290), in an amount not to exceed \$3,348,578.95.

Committee Chair Peterson asked what type of structures are going to be designed by this contractor to which Mr. Kovacs explained that the structures are all bridges.

Item 8: Acceptance of Proposal from Bowman Consulting Group, Ltd., on Contract RR-13-4117 for Design Services for Roadway Reconstruction on the Reagan Memorial Tollway (I-88), East West connector with the Tri-State Tollway (I-294), in an amount not to exceed \$2,993,467.42.

Item 9: Acceptance of Proposal from Reynolds, Smith & Hills, Inc., on Contract RR-13-5660 for Design Services for Roadway Resurfacing in the Reagan Memorial Tollway (I-88) from Milepost 44.2 (US 30) to Milepost 55.1 (US 52), in an amount not to exceed \$3,897,505.77.

Item 10: Acceptance of Proposal from Strand Associates, Inc., on Contract RR-13-5661 for Design Services for Roadway Resurfacing on the Reagan Memorial Tollway (I-88) from Milepost 55.1 (US 52) to Milepost 67.3 (Midway Road), in an amount not to exceed \$3,471,375.19.

Item 11: Acceptance of Proposal from Hanson Professional Services, Inc., on Contract RR-13-5662 for Design Services for Roadway Resurfacing on the Reagan Memorial Tollway (I-88) from Milepost 67.3 (Midway Road), to Milepost 76.8 (East of IL 271) in an amount not to exceed \$2,978,116.80.

Committee Chair Peterson asked what the last work was this contractor did for the Tollway. Mr. Kovacs responded he would follow up with the answer.

Item 12: Acceptance of Proposal from Farnsworth Group, Inc., on Contract I-13-5663 for Design Services for Roadway Widening on the Veterans Memorial Tollway (I-355) from Milepost 16.10 (North of 71st Street) to Milepost 15.6 (South of 75th Street), in an amount not to exceed \$734,138.72.

Item 13: Change Order on Contract I-13-4115 to Plote Construction, Inc. for Widening & Reconstruction on Westbound Jane Addams Memorial Tollway (I-90) from Milepost 49.7 (Union Pacific Railroad) to Milepost 53.6 (West of Elgin Toll Plaza), in the amount of \$250,732.00. Under review.

Mr. Kovacs indicated that temporary median drainage is needed until permanent median drainage is established on the westbound mainline.

This work was not included in the plans.

Committee Chair Peterson asked about the identity of the designer of this segment of work. Mr. Kovacs responded he

Furthermore, Executor Director Lafleur explained that construction of the temporary median drainage was necessary in any event, and that the Tollway would have to pay for this work. She continued to say that the Tollway will review this matter further and may consider penalizing the designer in the future when an omission is identified.

Item 14: Change Order on Contract I-13-4124 to Plote Construction, Inc. for Widening & Reconstruction on Westbound Jane Addams Memorial Tollway (I-90) from Milepost 45.8 (West of IL 47) to Milepost 49.7 (West of the Union Pacific Railroad), in the amount of \$275,059.00.

Mr. Kovacs indicated that when surveying field conditions, more unsuitable soil than originally anticipated was found in the median.

Chair Wolff asked how bidders do not notice this situation. Mr. Kovacs explained that bidders do not always notice errors or omissions during the bid period. He further explained that all bidders are limited to questions identified via RFI's so that all bidders can have consistent awareness prior to the bid, but that sometimes issues are not discovered until work commences.

Item 15: Final Release of Retainage on Contract RR-13-4092 to Civil Constructors Inc. for Guardrail and Culvert Improvements on the Reagan Memorial Tollway (I-88) from Milepost 57.2 (Dixon Toll Plaza 69) to Milepost 69.75 (Meridian Road), in the amount of \$24,641.18.

Item 16: Final Release of Retainage on Contract RR-10-5614 to William Charles Construction Company/ Curran Contracting Company (JV) for Roadway Bridge Rehabilitation on the Reagan Memorial Tollway (I-88) from Milepost 76.1 (IL 251) to Milepost 91.4 (Annie Glidden Road), in the amount of \$1,077,540.46.

Item 17: Final Release of Retainage on Contract RR-10-5615 to Curran Contracting Company/William Charles Construction Company (JV) for Roadway and Bridge Rehabilitation on the Reagan Memorial Tollway (I-88) Milepost 91.4 (Annie Glidden Road) to Milepost 113.6 (IL 56), in the amount of \$1,424,075.98.

Item 18: Final Release of Retainage on Contract RR-12-5655 to Meade, Inc. for Underpass Lighting Replacement on the Veterans Memorial Tollway (I-355) from Milepost 19.9 to Milepost 20.1 at the Reagan Memorial Tollway (I-88), in the amount of 4248,822.40.

Item 19: Amended DiBenedetto (Identification of Real Estate Parcels associated with the Elgin O'Hare Western Access (EOWA)). Cost to the Tollway: N/A.

Item 20: Amended DiBenedetto (Identification of Real Estate Parcels associated with the Jane Addams Memorial Tollway (I-90)). Cost to the Tollway: N/A.

Director Gonzalez made a motion for approval of **Engineering Items 1 through 6**; seconded by Director D'Arcy. The motion was approved to move to the full Board consent agenda.

Director Gonzalez made a motion for approval of **Engineering Items 7 through 12**; seconded by Director D’Arcy. The motion was approved unanimously to move to the full Board consent agenda.

Director D’Arcy made a motion for approval of **Engineering Items 13 and 14**; seconded by Director Gonzalez. The motion was approved unanimously to move to the full Board consent agenda.

Director Gonzalez made a motion for approval of **Engineering Items 15 through 18**; seconded by Director D’Arcy. The motion was approved to move to the full Board consent agenda. **Engineering Items 19 and 20** are being deferred to the Executive Session.

Committee Chair Peterson called on David Goldberg, General Counsel, to present the following **Legal** items:

Item 1: An Intergovernmental Agreement with the Illinois Department of Central Management Services. Cost to the Tollway: An Upper Limit of \$187,018.02.

Item 2: A First Addendum to the Intergovernmental Agreement with the Northwest Suburban Municipal Joint Action Water Agency. Cost to the Tollway: \$0

Item 3: Approval of Bond Counsel Assignment. Cost to the Tollway: \$0

Item 4: Appointment of Investigative Consultant (Litigation related). Cost to the Tollway: Not to exceed the Upper Limit of Compensation of \$150,000.00.

Director D’Arcy made a motion for approval of **Legal Item 1**; seconded by Director Gonzalez. The motion was approved unanimously to move to the full Board consent agenda.

Legal Item 2 through 4 is being deferred to Executive Session.

At approximately 10:00 a.m., David Goldberg, General Counsel, indicated the need to discuss Tollway personnel matters, sale of securities and litigation in Executive Session pursuant to Sections 2(c)(1), 2(c)(7) and 2(c)(11) of the Open Meetings Act. Director D'Arcy made the motion to enter into Executive Session; seconded by Director Gonzalez. The motion was approved unanimously.

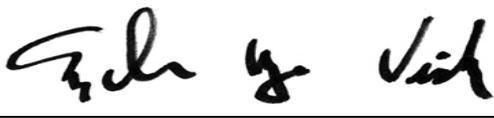
At approximately 10:16 a.m., the Committee re-entered the public session of the Board meeting.

Director Gonzalez made a motion for approval of **Legal Item 3**; seconded by Director D'Arcy. The motion was approved unanimously to move to the full Board consent agenda.

Director D'Arcy made a motion for approval of **Legal Item 4**; seconded by Director Gonzalez. The motion was approved unanimously to move to the full Board consent agenda.

There being no further business, Committee Chair Peterson requested a motion to adjourn. Motion to adjourn was made by Director D'Arcy; seconded by Director Gonzalez. The motion was approved unanimously.

The meeting was adjourned at approximately 10:18 a.m.

Minutes taken by: 

Marlene Vick
Assistant Board Secretary
Illinois State Toll Highway Authority



**2013 Third Quarter
Budget to Actual Review**
(Preliminary and Unaudited)

November 13, 2013

2013 Year-to-Date Highlights

Budget vs. Preliminary Actual

☐ **Toll and evasion recovery revenue totaled \$747.3 million**

- **\$13.7 million, 1.9 percent, greater than budget**

- ✓ Commercial vehicle transactions grew 3 percent compared to 2012 and 1.3 percent greater than the 2013 projection
- ✓ Passenger vehicle transactions grew 0.9 percent compared to 2012 and 0.7 percent less than the 2013 projection
- ✓ 2014 Tentative Budget revised 2013 toll and evasion recovery revenue estimate by \$10 million, from \$977 million to \$987 million

☐ **Maintenance and Operations**

- **\$10.6 million below 2013 budget**

- ✓ Primarily due to vacancies and lower than projected contractual services, material/operational supplies and group insurance expenses, partially offset by additional allocation to the workers' compensation claim reserve fund

☐ **Capital Program**

- **\$234.2 million below 2013 budget, but \$195 million higher than 2012**

- ✓ 2014 Tentative Budget revised 2013 projection from \$922 million to \$719 million

2013 Revenue Sources and Allocations

The 2014 Tentative Budget approved in October revised the 2013 revenue estimates from \$986 million to \$998 million

2013 Revenue Sources and Allocations

SOURCES OF REVENUE		(\$ millions)
	2013 Budget	2013 October Estimate
Toll Revenue and Evasion Recovery	\$977	\$987
Investment Income	1	1
Concessions Revenue and Miscellaneous Income	8	10
Total Revenue	\$986	\$998

ALLOCATIONS OF REVENUE		(\$ millions)
	2013 Budget	2013 October Estimate
Maintenance and Operations	\$283	\$269
Debt Service Transfers	317	295
Deposits to Renewal/Replacement and Improvement	386	435
Total Allocations	\$986	\$998

2013 Third Quarter Revenue

Total revenue was \$5.2 million greater than budget

(\$ thousands)

	3rd Qtr		Variance	
	Budget	Actual	\$	%
Toll Revenue and Evasion Recovery	\$260,538	\$266,798	\$6,260	2.4%
Concessions	500	607	107	21.3%
Investment Income	250	206	(44)	-17.7%
Miscellaneous	1,920	826	(1,094)	-57.0%
Total Revenue	\$263,208	\$268,437	\$5,229	2.0%

Note: Numbers may not add to totals due to rounding.

2013 Third Quarter Maintenance and Operations

Vacancies and reduced expenses for materials/operational supplies, offset by increased expenditures for contractual services and additional allocation to workers' compensation claim reserve fund

(\$ thousands)

	3rd Qtr		Variance	
	Budget	Actual	\$	%
Payroll and Related Costs	\$38,728	\$36,154	(\$2,575)	-6.6%
Group Insurance	7,298	7,187	(110)	-1.5%
Contractual Services	14,670	16,298	1,628	11.1%
Materials/Operational Supplies/Other Expenses	2,160	842	(1,318)	-61.0%
Utilities	1,397	665	(732)	-52.4%
All Other Insurance	2,471	5,484	3,013	122.0%
Parts and Fuel	1,772	1,886	114	6.4%
Equipment/Office Rental and Maintenance	3,886	3,575	(311)	-8.0%
Professional Development	251	140	(111)	-44.3%
Recovery of Expenses	(608)	(564)	43	7.1%
Total Maintenance and Operations Expenditures	\$72,024	\$71,666	(\$358)	-0.5%

Note: Numbers may not add to totals due to rounding.

2013 Year-to-Date Revenue

*Total revenue was \$12.3 million greater than 2013 year-to-date budget.
The 2014 Tentative budget revised 2013 revenue estimates to reflect
an increase of \$12 million.*

(\$ thousands)

	YTD		Variance	
	Budget	Actual	\$	%
Toll Revenue and Evasion Recovery	\$733,630	\$747,333	\$13,703	1.9%
Concessions	1,500	1,737	237	15.8%
Investment Income	750	719	(31)	-4.1%
Miscellaneous	4,560	2,912	(1,648)	-36.2%
Total Revenue	\$740,440	\$752,701	\$12,261	1.7%

Note: Numbers may not add to totals due to rounding.

2013 Year-to-Date Maintenance and Operations

Vacancies, reduced spending for contractual services, material/operational supplies and group insurance, partially offset by additional allocation to workers' compensation claim reserve fund

(\$ thousands)

	YTD		Variance	
	Budget	Actual	\$	%
Payroll and Related Costs	\$116,185	\$110,686	(\$5,500)	-4.7%
Group Insurance	21,893	20,811	(1,081)	-4.9%
Contractual Services	39,119	35,304	(3,815)	-9.8%
Materials/Operational Supplies/Other Expenses	5,900	3,566	(2,334)	-39.6%
Utilities	4,191	4,186	(6)	-0.1%
All Other Insurance	7,412	10,069	2,658	35.9%
Parts and Fuel	5,315	5,367	52	1.0%
Equipment/Office Rental and Maintenance	11,658	11,222	(436)	-3.7%
Professional Development	752	631	(121)	-16.1%
Recovery of Expenses	(1,823)	(1,853)	(30)	-1.6%
Total Maintenance and Operations Expenditures	\$210,601	\$199,989	(\$10,612)	-5.0%

Note: Numbers may not add to totals due to rounding.

2013 Third Quarter Capital Program

Expenditures less than projected primarily due to scheduling changes and project cost savings

(\$ thousands)

	3rd Qtr		Variance	
	Projection	Actual ⁽¹⁾	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$10,309	\$17,361	\$7,052	68.4%
Reagan Memorial Tollway (I-88)	971	1,871	900	92.7%
Jane Addams Memorial Tollway (I-90)	148,311	118,119	(30,192)	-20.4%
Veterans Memorial Tollway (I-355)	9,609	8,421	(1,188)	-12.4%
Open Road Tolling (ORT)	1,034	1,008	(26)	-2.5%
Systemwide Improvements	67,338	32,006	(35,332)	-52.5%
Tri-State Tollway (I-294)/I-57 Interchange	20,384	19,582	(802)	-3.9%
Elgin O'Hare Western Access	26,014	11,604	(14,410)	-55.4%
Illinois Route 53/120/Other Planning Studies	1,750	118	(1,632)	-93.2%
Move Illinois and CRP Subtotal	\$285,721	\$210,090	(\$75,630)	-26.5%
"Other" Capital Projects	16,000	12,236	(3,764)	-23.5%
Capital Program Subtotal	\$301,721	\$222,326	(\$79,394)	-26.3%
Intergovernmental Agreement Reimbursement and Other Adjustments ⁽²⁾	-	(778)	(778)	N/A
Total Capital Program Expenditures	\$301,721	\$221,549	(\$80,172)	-26.6%

⁽¹⁾ Capital Program Actual included \$128,239,517 in work completed for which payments have not been made as of September 30, 2013.

⁽²⁾ Intergovernmental Agreement Reimbursements were for work performed in prior periods.

Note: Numbers may not add to totals due to rounding.

2013 Year-to-Date Capital Program

Capital Program expended less than projection mainly due to scheduling changes and project cost savings

(\$ thousands)

	YTD		Variance	
	Projection	Actual ⁽¹⁾	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$29,450	\$36,472	\$7,022	23.8%
Reagan Memorial Tollway (I-88)	5,471	7,470	1,998	36.5%
Jane Addams Memorial Tollway (I-90)	287,976	210,704	(77,272)	-26.8%
Veterans Memorial Tollway (I-355)	17,098	11,739	(5,358)	-31.3%
Open Road Tolling (ORT)	3,101	3,481	380	12.2%
Systemwide Improvements	155,948	67,574	(88,375)	-56.7%
Tri-State Tollway (I-294)/I-57 Interchange	41,937	31,718	(10,218)	-24.4%
Elgin O'Hare Western Access	71,035	31,223	(39,813)	-56.0%
Illinois Route 53/120/Other Planning Studies	5,250	143	(5,107)	-97.3%
Move Illinois and CRP Subtotal	\$617,267	\$400,524	(\$216,743)	-35.1%
"Other" Capital Projects	34,000	26,374	(7,626)	-22.4%
Capital Program Subtotal	\$651,267	\$426,897	(\$224,370)	-34.5%
Intergovernmental Agreement Reimbursements and Other Adjustments	-	(9,827)	(9,827)	N/A
Total Capital Program Expenditures	\$651,267	\$417,070	(\$234,197)	-36.0%

⁽¹⁾ Capital Program Actual included \$128,239,517 in work completed for which payments have not been made as of September 30, 2013.

Note: Numbers may not add to totals due to rounding.



Capital Program

2013 vs. 2012 Year-to-Date Actual

(\$ thousands)

	YTD		Variance	
	2012	2013	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$68,749	\$36,472	(\$32,277)	-47%
Reagan Memorial Tollway (I-88)	49,304	7,470	(41,835)	-85%
Jane Addams Memorial Tollway (I-90)	41,428	210,704	169,276	409%
Veterans Memorial Tollway (I-355)	734	11,739	11,006	1500%
Open Road Tolling (ORT)	1,158	3,481	2,323	201%
Systemwide Improvements	47,784	67,574	19,790	41%
Tri-State Tollway (I-294)/I-57 Interchange	6,393	31,718	25,325	396%
Elgin O'Hare Western Access	1,947	31,223	29,276	1504%
Illinois Route 53/120/Other Planning Studies	-	143	143	N/A
Move Illinois & CRP Subtotal	\$217,496	\$400,524	\$182,885	84%
"Other" Capital Projects	24,913	26,374	1,460	6%
Capital Program Subtotal	\$242,410	\$426,897	\$184,345	76%
Intergovernmental Agreement				
Reimbursements and Other Adjustments	(\$20,435)	(9,827)	\$10,608	52%
Total Capital Program Expenditures	\$221,975	\$417,070	\$194,953	88%

Note: Numbers may not add to totals due to rounding.



Appendix

Revenue

2013 Budget Realized

(\$ thousands)

	2013 Budget	YTD Actual	% Budget Realized
Toll Revenue and Evasion Recovery	\$977,000	\$747,333	76.5%
Concessions	2,000	1,737	86.8%
Investment Income	1,000	719	71.9%
Miscellaneous	6,000	2,912	48.5%
Total Revenue	\$986,000	\$752,701	76.3%

Note: Numbers may not add to totals due to rounding.

Maintenance and Operations

2013 Budget Realized

(\$ thousands)

	2013 Budget	YTD Actual	% Budget Realized
Payroll and Related Costs	\$154,914	\$110,686	71.4%
Group Insurance	29,190	20,811	71.3%
Contractual Services	54,332	35,304	65.0%
Materials/Operational Supplies/Other Expenses	8,309	3,566	42.9%
Utilities	5,588	4,186	74.9%
All Other Insurance	9,882	10,069	101.9%
Parts and Fuel	7,087	5,367	75.7%
Equipment/Office Rental and Maintenance	15,544	11,222	72.2%
Professional Development	1,003	631	62.9%
Recovery of Expenses	(2,431)	(1,853)	76.2%
Total Maintenance and Operations Expenditures	\$283,418	\$199,989	70.6%

Note: Numbers may not add to totals due to rounding.

Capital Program

2013 Budget Projection Realized

(\$ thousands)

	2013 Projection	YTD Actual ⁽¹⁾	% Projection Realized
Tri-State Tollway (I-94/I-294/I-80)	\$36,873	\$36,472	98.9%
Reagan Memorial Tollway (I-88)	5,525	7,470	135.2%
Jane Addams Memorial Tollway (I-90)	415,201	210,704	50.7%
Veterans Memorial Tollway (I-355)	23,187	11,739	50.6%
Open Road Tolling (ORT)	4,135	3,481	84.2%
Systemwide Improvements	217,970	67,574	31.0%
Tri-State Tollway (I-294)/I-57 Interchange	66,737	31,718	47.5%
Elgin O'Hare Western Access	95,556	31,223	32.7%
Illinois Route 53/120/Other Planning Studies	6,833	143	2.1%
Move Illinois and CRP Subtotal	\$872,018	\$400,524	45.9%
"Other" Capital Projects ⁽²⁾	50,000	26,374	52.7%
Capital Program Subtotal	\$922,018	\$426,897	46.3%
Intergovernmental Agreement Reimbursements and Other Adjustments ⁽³⁾	-	(9,827)	N/A
Total Capital Program Expenditures	\$922,018	\$417,070	45.2%

⁽¹⁾ Capital Program Actual included \$128,239,517 in work completed for which payments have not been made as of September 30, 2013.

⁽²⁾ The Other Projects portion of the Capital Program Budget for 2013 totaled \$79.3 million, of which \$50 million is anticipated to be spent.

⁽³⁾ Intergovernmental Agreement Reimbursements were for work performed in prior periods.

Note: Numbers may not add to totals due to rounding.

Revenue

2013 vs. 2012 Third Quarter Actual

(\$ thousands)

	Third Quarter		Variance	
	2012	2013	\$	%
Toll Revenue and Evasion Recovery	\$248,669	\$266,798	\$18,129	7.3%
Concessions	612	607	(6)	-0.9%
Investment Income	412	206	(206)	-50.0%
Miscellaneous	1,632	826	(806)	-49.4%
Total Revenue	\$251,326	\$268,437	\$17,111	6.8%

Note: Numbers may not add to totals due to rounding.

Maintenance and Operations

2013 vs. 2012 Third Quarter Actual

(\$ thousands)

	Third Quarter		Variance	
	2012	2013	\$	%
Payroll and Related Costs	\$35,511	\$36,154	\$643	1.8%
Group Insurance	6,204	7,187	983	15.8%
Contractual Services	11,598	16,298	4,700	40.5%
Materials/Operational Supplies/Other Expenses	482	842	360	74.6%
Utilities	1,114	665	(448)	-40.3%
All Other Insurance	1,073	5,484	4,411	410.9%
Parts and Fuel	2,125	1,886	(239)	-11.3%
Equipment/Office Rental and Maintenance	2,971	3,575	603	20.3%
Professional Development	175	140	(35)	-20.1%
Recovery of Expenses	(713)	(564)	148	20.8%
Total Maintenance and Operations Expenditures	\$60,540	\$71,666	\$11,126	18.4%

Note: Numbers may not add to totals due to rounding.

Capital Program

2013 vs. 2012 Third Quarter Actual

(\$ thousands)

	3rd Qtr		Variance	
	2012	2013	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$41,047	\$17,361	(\$23,686)	-58%
Reagan Memorial Tollway (I-88)	34,760	1,871	(32,889)	-95%
Jane Addams Memorial Tollway (I-90)	27,531	118,119	90,589	329%
Veterans Memorial Tollway (I-355)	577	8,421	7,844	1360%
Open Road Tolling (ORT)	407	1,008	601	148%
Systemwide Improvements	18,344	32,006	13,662	74%
Tri-State Tollway (I-294)/I-57 Interchange	4,454	19,582	15,128	340%
Elgin O'Hare Western Access	1,833	11,604	9,771	533%
Illinois Route 53/120/Other Planning Studies	-	118	118	N/A
Move Illinois and CRP Subtotal	\$128,952	\$210,090	\$81,020	63%
"Other" Capital Projects	11,931	12,236	305	3%
Capital Program Subtotal	\$140,883	\$222,326	\$81,325	58%
Intergovernmental Agreement Reimbursements and Other Adjustments ⁽¹⁾	(\$17,428)	(\$778)	\$16,650	96%
Total Capital Program Expenditures	\$123,455	\$221,549	\$97,975	79%

⁽¹⁾ Intergovernmental Agreement Reimbursements were for work performed in prior periods, and Other Adjustments were accounting adjustments made for the quarter.

Note: Numbers may not add to totals due to rounding.

Revenue

2013 vs. 2012 Year-to-Date Actual

(\$ thousands)

	YTD		Variance	
	2012	2013	\$	%
Toll Revenue and Evasion Recovery	\$713,000	\$747,333	\$34,333	4.8%
Concessions	1,713	1,737	24	1.4%
Investment Income	898	719	(179)	-19.9%
Miscellaneous	3,863	2,912	(951)	-24.6%
Total Revenue	\$719,473	\$752,701	\$33,228	4.6%

Note: Numbers may not add to totals due to rounding.

Maintenance and Operations

2013 vs. 2012 Year-to-Date Actual

(\$ thousands)

	YTD		Variance	
	2012	2013	\$	%
Payroll and Related Costs	\$107,884	\$110,686	\$2,801	2.6%
Group Insurance	20,040	20,811	771	3.8%
Contractual Services	28,544	35,304	6,760	23.7%
Materials/Operational Supplies/Other Expenses	3,634	3,566	(68)	-1.9%
Utilities	4,070	4,186	116	2.8%
All Other Insurance	5,573	10,069	4,496	80.7%
Parts and Fuel	4,166	5,367	1,200	28.8%
Equipment/Office Rental and Maintenance	8,964	11,222	2,258	25.2%
Professional Development	589	631	42	7.1%
Recovery of Expenses	(1,766)	(1,853)	(87)	-4.9%
Total Maintenance and Operations Expenditures	\$181,699	\$199,989	\$18,290	10.1%

Note: Numbers may not add to totals due to rounding.

2013 Third Quarter Capital Program

Capital Program expended \$80.2 million less than projection

<input type="checkbox"/>	Move Illinois/CRP variance	\$ (75.6)
	▪ Scheduling changes	\$(39.8)
	▪ Project cost savings	\$(29.3)
	▪ Scope reduction	\$ 1.8
	▪ Other	\$(8.3)
<input type="checkbox"/>	Other capital projects variance	<u>\$ (3.8)</u>
	<i>Variance</i>	<i>\$ (79.4)</i>
	<i>IGA and other adjustments</i>	<i>\$ (0.8)</i>

Note: Numbers may not add to totals due to rounding.

2013 Third Quarter Capital Program

Move Illinois/CRP key variance highlights

<input type="checkbox"/> Systemwide	\$(35.3) million
▪ Schedule changes	
✓ Bridge and pavement repairs	\$(25.0)
✓ Business Systems and Information Technology	\$(8.7)
✓ Maintenance facility repairs	\$(4.1)
▪ Right-of-way on I-90 at Illinois Route 47	\$ 4.0
<input type="checkbox"/> Jane Addams Memorial Tollway (I-90)	\$(30.2) million
▪ Bid savings	\$(22.7)
▪ Schedule changes	\$(2.4)
<input type="checkbox"/> Elgin O'Hare Western Access	\$(14.4) million
▪ Right-of-way delays	

2013 Third Quarter Capital Program

Move Illinois/CRP key variance highlights

- ❑ **Illinois Route 53/120/Other Planning Studies** **\$(1.6) million**
 - Delay start of studies

- ❑ **Veterans Memorial Tollway (I-355)** **\$(1.2) million**
 - Delay start of resurfacing and tunnel lighting

- ❑ **Tri-State Tollway (I-94/I-294/I-80)** **\$ 7.1 million**
 - Early payoff on an IGA with Village of Rosemont for the northbound Balmoral exit ramp construction
 - ✓ Estimated savings on interest payments of \$2 million for the life of the project

2013 Transactions - *Projection vs. Actual*

Transaction (millions)

2013	Projections	Actual	Variance	Variance %
PASSENGER VEHICLES				
January	55.3	54.6	(0.7)	-1.3%
February	52.3	50.3	(2.0)	-3.8%
March	59.9	58.3	(1.6)	-2.7%
April	60.2	58.8	(1.4)	-2.3%
May	62.7	63.7	0.9	1.5%
June	62.1	62.3	0.2	0.3%
July	65.5	65.2	(0.3)	-0.4%
August	65.7	66.8	1.1	1.7%
September	60.5	60.5	0.0	0.0%
	544.1	540.4	-3.6	-0.7%
ALL COMMERCIAL VEHICLES (TIER 2-4)				
January	7.1	7.3	0.2	3.4%
February	6.6	6.8	0.2	3.4%
March	7.4	7.5	0.1	1.2%
April	7.9	7.9	0.0	0.3%
May	8.3	8.5	0.1	1.6%
June	8.1	8.1	0.0	0.0%
July	8.3	8.4	0.1	1.2%
August	8.7	8.7	0.1	0.9%
September	8.2	8.2	(0.0)	0.0%
	70.5	71.4	0.9	1.3%
ALL VEHICLES				
January	62.4	61.9	(0.5)	-0.7%
February	58.8	57.1	(1.7)	-3.0%
March	67.2	65.7	(1.5)	-2.2%
April	68.1	66.7	(1.4)	-2.0%
May	71.1	72.2	1.1	1.5%
June	70.1	70.3	0.2	0.3%
July	73.8	73.6	(0.2)	-0.2%
August	74.3	75.5	1.2	1.6%
September	68.7	68.7	0.0	0.0%
	614.6	611.8	(2.8)	-0.5%

Note: Numbers may not add to totals due to rounding.



2013 vs. 2012 Transactions

2013	Transactions (millions)	% Change 2013 to 2012	Transactions (millions)	% Change 2013 to 2012
	PASSENGER VEHICLES (TIER 1)		LARGE COMMERCIAL VEHICLES (TIER 4)	
January	54.6	3.0%	5.3	5.8%
February	50.3	-5.4%	4.9	-1.8%
March	58.3	-1.1%	5.4	-2.2%
April	58.8	1.0%	5.6	5.5%
May	63.7	1.5%	5.9	4.6%
June	62.3	-1.1%	5.5	0.2%
July	63.6	-5.2%	5.4	3.1%
August	64.4	-5.1%	5.8	1.5%
September	58.7	-6.8%	5.2	-3.9%
	540.4	0.9%	49.9	3.2%
2013	ALL COMMERCIAL VEHICLES (TIER 2-4)		ALL VEHICLES	
January	7.3	5.1%	61.9	3.2%
February	6.8	-1.6%	57.1	-5.0%
March	7.5	-2.7%	65.7	-1.3%
April	7.9	5.0%	66.7	1.4%
May	8.5	3.1%	72.2	1.7%
June	8.1	-0.3%	70.3	-1.0%
July	7.9	3.1%	71.5	-4.3%
August	8.5	1.5%	72.9	-4.4%
September	7.6	-3.7%	66.3	-6.5%
	71.4	3.0%	611.8	1.1%

Note: Numbers may not add to totals due to rounding.



THANK YOU