



**2014 Second Quarter
Budget to Actual Review**
(Preliminary and Unaudited)

August 28, 2014

Second Quarter 2014 Highlights

Strong second quarter provides partial offset to winter impact

□ Revenue - \$266.9 million

- *\$6.4 million more than budget*

- ✓ Toll revenue and evasion recovery 2 percent more than budget
 - Passenger vehicle transactions 1 percent higher than projection
 - Commercial vehicle transactions 3.5 percent higher than projection
- ✓ Miscellaneous revenue \$1.6 million more than budget

□ Maintenance and Operations

- *\$1.8 million below budget*

□ Capital Program

- *\$92.2 million below projections*

Second Quarter 2014 – Revenue

Total revenues were \$6.4 million greater than projection

(\$ millions)

	<u>Budget</u>	<u>Actual</u>	<u>\$ Var.</u>	<u>% Var.</u>
Toll and Evasion Recovery	\$258.0	\$263.2	\$5.1	2.0%
Concessions	0.6	0.5	0.0	-4.3%
Investment Income	0.5	0.2	(0.3)	-59.5%
<u>Miscellaneous</u>	<u>1.4</u>	<u>3.0</u>	<u>1.6</u>	<u>117.1%</u>
Total Revenue	\$260.5	\$266.9	\$6.4	2.5%

Note: Numbers may not add to totals due to rounding.

Key Drivers

✓ Commercial vehicles

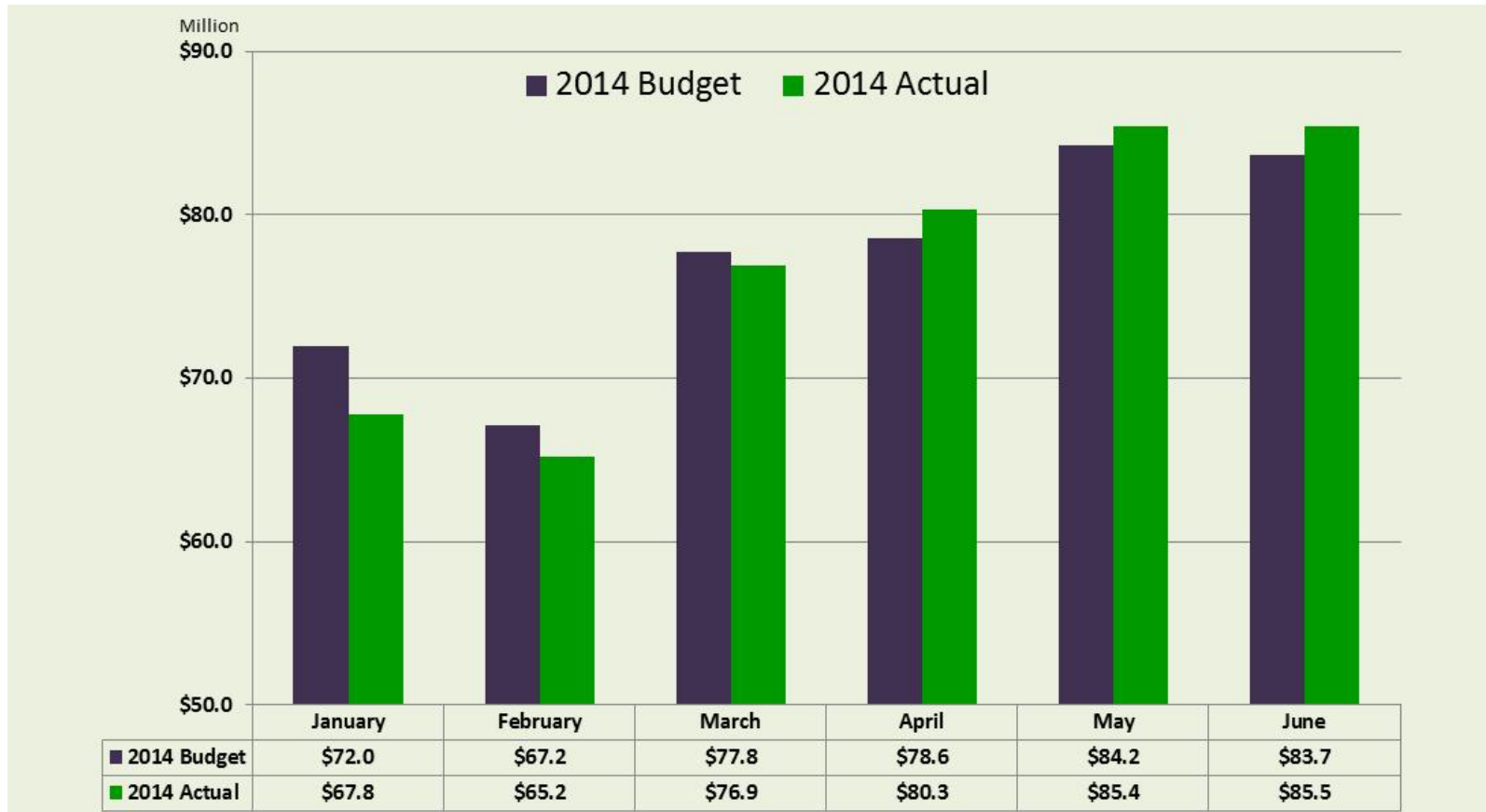
- Grew 6.6 percent year-over-year
- 3.5 percent greater than budget

✓ Passenger vehicles

- Grew 3.5 percent year-over-year
- 1 percent greater than budget

2014 Monthly Toll Revenue

Second quarter toll revenue exceeds projections



Second Quarter 2014 – Maintenance and Operations

\$1.8 million or 2.7 percent below budget

(\$ millions)

	<u>Budget</u>	<u>Act.</u>	<u>\$ Var.</u>	<u>% Var.</u>
Payroll and Related Costs	\$38.7	\$37.9	(\$0.8)	-2.0%
Group Insurance	7.4	7.4	0.0	-0.2%
Contractual Services	13.6	13.4	(0.2)	-1.6%
Materials/Oper. Supplies	1.6	1.0	(0.6)	-36.3%
Utilities	1.3	1.6	0.3	22.8%
All Other Insurance	2.6	2.4	(0.2)	-6.2%
Parts and Fuel	1.5	1.6	0.1	10.1%
Equip. Rental/Maintenance	3.5	3.0	(0.5)	-14.6%
Recovery of Expenses	(0.7)	(0.7)	(0.1)	-9.6%
Total	\$69.4	\$67.6	(\$1.8)	-2.7%

Key Drivers

- ✓ **Vacancies**
- ✓ **Timing of purchases/payments**
 - Roadway materials
 - Equipment maintenance

Note: Numbers may not add to totals due to rounding.

Second Quarter 2014 – Capital Program

Capital Program expended \$92.2 million or 25 percent less than projections

(\$ millions)	Proj.	Act.	\$ Var.	% Var.
Tri-State Tollway	\$3.5	\$1.3	(\$2.2)	-63.1%
Reagan Memorial Tollway	3.0	4.8	1.8	60.1%
Jane Adams Memorial Tollway	192.5	158.6	(33.9)	-17.6%
Veterans Memorial Tollway	5.7	1.4	(4.3)	-74.7%
Open Road Tolling	1.3	0.4	(0.9)	-68.2%
Systemwide Improvements	63.1	39.1	(24.0)	-38.0%
Tri-State Interchange I-294/I-57	29.1	10.8	(18.3)	-62.9%
Elgin O'Hare Western Access	57.1	52.4	(4.7)	-8.2%
Illinois Route 53/120	1.3	0.3	(0.9)	-74.4%
Move Illinois and CRP	\$356.6	\$269.1	(\$87.4)	-24.5%
Other Capital Projects	12.7	12.5	(0.2)	-1.5%
Capital Program Subtotal	\$369.2	\$281.6	(\$87.6)	-23.7%
IGA Reim. and Other Adjust.	0.0	(4.6)	(4.6)	N/A
Total Capital Program	\$369.2	\$277.0	(\$92.2)	-25.0%

Key Drivers

(Move Illinois/CRP)

- ✓ **Timing and schedule**
 - (\$52.6 million)
- ✓ **Project cost savings**
 - (\$37.2 million)
- ✓ **Project scope changes**
 - \$2.2 million

Note: Numbers may not add to totals due to rounding.

Second Quarter 2014 – Budget vs. Actual

Summary

- ❑ Revenue - \$6.4 million above target
 - *Increased traffic and miscellaneous revenue*
- ❑ Maintenance and operations - \$1.8 million below budget
 - *Vacancies and timing of purchases/payments for roadway materials and equipment maintenance*
- ❑ Debt Service transfers - \$9.5 million less than budget
- ❑ Capital Program - \$92.2 million below projections
 - *Schedule modifications, project cost savings partially offset by project scope changes*

Year-to-Date 2014 – Budget vs. Actual

Summary

- ❑ Revenue - \$1.6 million above target
 - *Strong second quarter offset negative impact from first quarter severe winter conditions*

- ❑ Maintenance and operations - \$1 million below budget
 - *Parts/fuel over budget due to replenishment of depleted inventory*
 - *Contractual services, group insurance and materials/operational supplies below budget due to timing of purchases/payments*

- ❑ Debt Service transfers - \$12.4 million less than budget

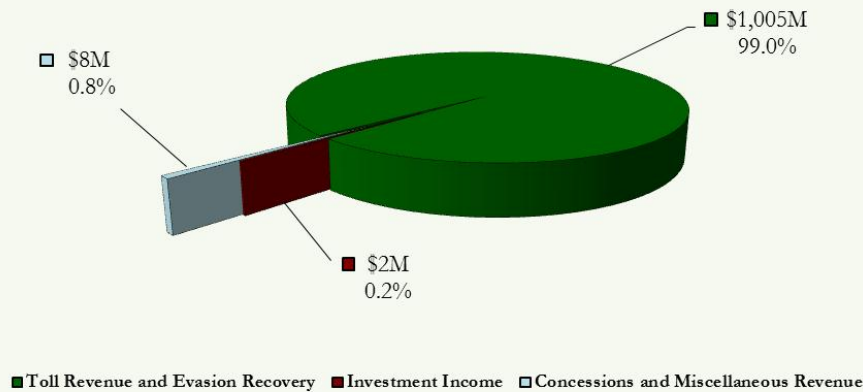
- ❑ Capital Program - \$127.1 million below projections
 - *Schedule modifications and project cost savings*

Appendix

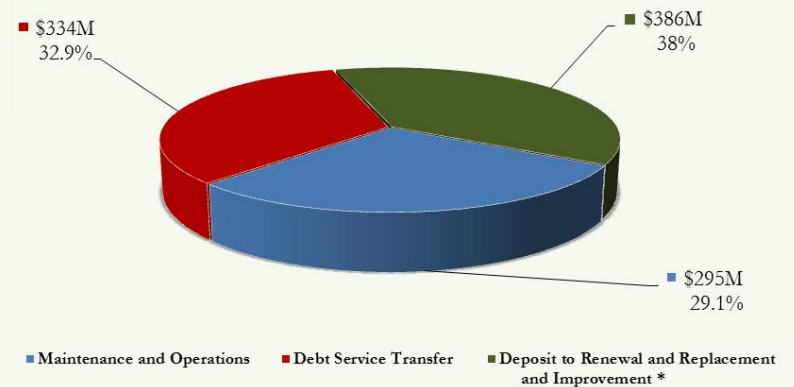
2014 Revenue Sources and Allocations

The Tollway operates within a balanced budget

Projected Sources of Revenue



Projected Allocations of Revenue



Note: Numbers may not add to totals due to rounding.

Second Quarter 2014 – Revenue

(\$ thousands)

	2nd Qtr		Variance	
	Budget	Actual	\$	%
Toll Revenue and Evasion Recovery	\$258,035	\$263,150	\$5,115	2.0%
Concessions	553	529	(24)	-4.3%
Investment Income	500	203	(297)	-59.5%
Miscellaneous	1,386	3,009	1,623	117.1%
Total Revenue	\$260,474	\$266,891	\$6,417	2.5%

Note: Numbers may not add to totals due to rounding.

Second Quarter 2014 – Maintenance and Operations

(\$ thousands)

	2nd Qtr		Variance	
	Budget	Actual	\$	%
Payroll and Related Costs	\$38,656	\$37,896	(\$760)	-2.0%
Group Insurance	7,390	7,377	(13)	-0.2%
Contractual Services	13,613	13,393	(220)	-1.6%
Materials/Operational Supplies/Other Expenses	1,565	997	(568)	-36.3%
Utilities	1,313	1,613	299	22.8%
All Other Insurance	2,584	2,425	(159)	-6.2%
Parts and Fuel	1,470	1,618	148	10.1%
Equipment/Office Rental and Maintenance	3,502	2,989	(513)	-14.6%
Recovery of Expenses	(646)	(708)	(62)	-9.6%
Total Maintenance and Operations Expenditures	\$69,448	\$67,600	(\$1,848)	-2.7%

Note: Numbers may not add to totals due to rounding.

Second Quarter 2014 – Capital Program

(\$ thousands)

	2nd Qtr		Variance	
	Projection	Actual ⁽¹⁾	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$3,489	\$1,286	(\$2,203)	-63.1%
Reagan Memorial Tollway (I-88)	2,978	4,769	1,791	60.1%
Jane Addams Memorial Tollway (I-90)	192,536	158,593	(33,943)	-17.6%
Veterans Memorial Tollway (I-355)	5,701	1,444	(4,256)	-74.7%
Open Road Tolling (ORT)	1,322	421	(901)	-68.2%
Systemwide Improvements	63,082	39,100	(23,982)	-38.0%
Tri-State Tollway (I-294)/I-57 Interchange	29,068	10,786	(18,282)	-62.9%
Elgin O'Hare Western Access	57,114	52,419	(4,695)	-8.2%
Illinois Route 53/120/Other Planning Studies	1,267	324	(942)	-74.4%
Move Illinois and CRP Subtotal	\$356,557	\$269,142	(\$87,415)	-24.5%
"Other" Capital Projects	12,650	12,460	(190)	-1.5%
Capital Program Subtotal	\$369,207	\$281,603	(\$87,604)	-23.7%
Intergovernmental Agreement Reimbursement and Other Adjustments ⁽²⁾	-	(4,584)	(4,584)	N/A
Total Capital Program Expenditures	\$369,207	\$277,019	(\$92,188)	-25.0%

⁽¹⁾ Capital Program Actual included accrued expenses for which payments have not been made as of June 30, 2014.

⁽²⁾ Intergovernmental Agreement Reimbursements were for work performed in prior periods.

Note: Numbers may not add to totals due to rounding.

2014 Second Quarter Capital Program

Projections vs. Actual

Key variance highlights

Jane Addams Memorial Tollway (I-90)

- project cost savings (\$36.0) million
- schedule changes \$ 1.7
- project scope changes \$ 0.4

Systemwide Improvements

- schedule changes (\$25.1)
- project cost savings (\$ 0.7)
- project scope changes \$ 1.8

Tri-State Tollway (I-294)/I-57 Interchange

- schedule changes (\$18.1)
- project cost savings (\$ 0.2)

2014 Second Quarter Capital Program *Projections vs. Actual*

Key variance highlights

<input type="checkbox"/> Elgin O'Hare Western Access	
▪ schedule changes	(\$4.6) million
▪ project cost savings	(\$0.1)
<input type="checkbox"/> Veterans Memorial (I-355)	
▪ schedule changes	(\$4.3)
<input type="checkbox"/> Tri-State Tollway (I-94/I-294/I-80)	
▪ schedule changes	(\$2.1)
▪ project cost savings	(\$0.1)

2014 Second Quarter Capital Program

Projections vs. Actual

Key variance highlights

- Illinois Route 53/120 Extension**
 - *schedule changes* (\$0.9) million

- Open Road Tolling**
 - *schedule changes* (\$0.9)

- Reagan Memorial (I-88)**
 - *schedule changes* \$ 1.8

2014 Year-to-Date Revenue

Budget vs. Actual

(\$ thousands)

	YTD		Variance	
	Budget	Actual	\$	%
Toll Revenue and Evasion Recovery	\$486,457	\$485,884	(\$573)	-0.1%
Concessions	1,082	1,060	(22)	-2.0%
Investment Income	1,000	327	(673)	-67.3%
Miscellaneous	2,682	5,594	2,912	108.6%
Total Revenue	\$491,221	\$492,864	\$1,643	0.3%

Note: Numbers may not add to totals due to rounding.

2014 Year-to-Date Maintenance and Operations

Budget vs. Actual

(\$ thousands)

	YTD		Variance	
	Budget	Actual	\$	%
Payroll and Related Costs	\$79,897	\$80,109	\$212	0.3%
Group Insurance	14,964	14,425	(540)	-3.6%
Contractual Services	26,499	25,382	(1,116)	-4.2%
Materials/Operational Supplies/Other Expenses	3,463	3,043	(420)	-12.1%
Utilities	2,859	3,099	239	8.4%
All Other Insurance	5,149	4,994	(156)	-3.0%
Parts and Fuel	2,678	3,853	1,175	43.9%
Equipment/Office Rental and Maintenance	8,105	7,799	(306)	-3.8%
Recovery of Expenses	(1,330)	(1,440)	(110)	-8.3%
Total Maintenance and Operations Expenditures	\$142,285	\$141,264	(\$1,022)	-0.7%

Note: Numbers may not add to totals due to rounding.

2014 Year-to-Date Capital Program *Projections vs. Actual*

(\$ thousands)

	YTD		Variance	
	Projection	Actual ⁽¹⁾	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$7,766	\$3,509	(\$4,257)	-54.8%
Reagan Memorial Tollway (I-88)	5,239	4,945	(293)	-5.6%
Jane Addams Memorial Tollway (I-90)	277,186	223,395	(53,791)	-19.4%
Veterans Memorial Tollway (I-355)	9,170	1,471	(7,699)	-84.0%
Open Road Tolling (ORT)	1,968	433	(1,535)	-78.0%
Systemwide Improvements	95,236	59,140	(36,095)	-37.9%
Tri-State Tollway (I-294)/I-57 Interchange	43,643	17,232	(26,411)	-60.5%
Elgin O'Hare Western Access	82,237	92,773	10,535	12.8%
Illinois Route 53/120/Other Planning Studies	2,514	639	(1,876)	-74.6%
Move Illinois and CRP Subtotal	\$524,959	\$403,537	(\$121,422)	-23.1%
"Other" Capital Projects	24,750	23,641	(1,109)	-4.5%
Capital Program Subtotal	\$549,709	\$427,177	(\$122,532)	-22.3%
Intergovernmental Agreement Reimbursements and Other Adjustments ⁽²⁾	-	(4,543)	(4,543)	N/A
Total Capital Program Expenditures	\$549,709	\$422,634	(\$127,075)	-23.1%

⁽¹⁾ Capital Program Actual included accrued expenses for which payments have not been made as of June 30, 2014.

⁽²⁾ Intergovernmental Agreement Reimbursements were for work performed in prior periods.

Note: Numbers may not add to totals due to rounding.

Revenue

2014 Budget Realized

(\$ thousands)

	2014	YTD	% Budget
	Budget	Actual	Realized
Toll Revenue and Evasion Recovery	\$1,005,000	\$485,884	48.3%
Concessions	2,200	1,060	48.2%
Investment Income	2,000	327	16.3%
Miscellaneous	5,800	5,594	96.4%
Total Revenue	\$1,015,000	\$492,864	48.6%

Note: Numbers may not add to totals due to rounding.

Maintenance and Operations

2014 Budget Realized

(\$ thousands)

	2014 Budget	YTD Actual	% Budget Realized
Payroll and Related Costs	\$160,592	\$80,109	49.9%
Group Insurance	30,058	14,425	48.0%
Contractual Services	61,065	25,382	41.6%
Materials/Operational Supplies/Other Expenses	7,536	3,043	40.4%
Utilities	5,950	3,099	52.1%
All Other Insurance	10,483	4,994	47.6%
Parts and Fuel	6,492	3,853	59.4%
Equipment/Office Rental and Maintenance	15,691	7,799	49.7%
Recovery of Expenses	(2,411)	(1,440)	59.7%
Total Maintenance and Operations Expenditures	\$295,456	\$141,264	47.8%

Note: Numbers may not add to totals due to rounding.

Capital Program 2014 Projections Realized

(\$ thousands)

	2014 Projection	YTD Actual ⁽¹⁾	% Projection Realized
Tri-State Tollway (I-94/I-294/I-80)	\$9,448	\$3,509	37.1%
Reagan Memorial Tollway (I-88)	10,569	4,945	46.8%
Jane Addams Memorial Tollway (I-90)	729,153	223,395	30.6%
Veterans Memorial Tollway (I-355)	10,164	1,471	14.5%
Open Road Tolling (ORT)	3,977	433	10.9%
Systemwide Improvements	249,167	59,140	23.7%
Tri-State Tollway (I-294)/I-57 Interchange	80,108	17,232	21.5%
Elgin O'Hare Western Access	282,786	92,773	32.8%
Illinois Route 53/120/Other Planning Studies	5,000	639	12.8%
Move Illinois and CRP Subtotal	\$1,380,373	\$403,537	29.2%
"Other" Capital Projects ⁽²⁾	55,000	23,641	43.0%
Capital Program Subtotal	\$1,435,373	\$427,177	29.8%
Intergovernmental Agreement Reimbursements and Other Adjustments ⁽³⁾	-	(4,543)	N/A
Total Capital Program Expenditures	\$1,435,373	\$422,634	29.4%

⁽¹⁾ Capital Program Actual included accrued expenses for which payments have not been made as of June 30, 2014.

⁽²⁾ The Other Projects portion of the Capital Program Budget for 2014 totaled \$85.3 million, of which \$55 million is anticipated to be spent.

⁽³⁾ Intergovernmental Agreement Reimbursements were for work performed in prior periods.

Note: Numbers may not add to totals due to rounding.

Revenue

2014 vs. 2013 Second Quarter Actual

(\$ thousands)

	Second Quarter		Variance	
	2013	2014	\$	%
Toll Revenue and Evasion Recovery	\$253,780	\$263,150	\$9,371	3.7%
Concessions	580	529	(51)	-8.9%
Investment Income	223	203	(21)	-9.2%
Miscellaneous	1,151	3,009	1,857	161.3%
Total Revenue	\$255,735	\$266,891	\$11,156	4.4%

Note: Numbers may not add to totals due to rounding.

Monthly Toll Revenue – 2014 vs. 2013 Year-to-Date



Maintenance and Operations

2014 vs. 2013 Second Quarter Actual

(\$ thousands)

	Second Quarter		Variance	
	2013	2014	\$	%
Payroll and Related Costs	\$36,129	\$37,896	\$1,767	4.9%
Group Insurance	6,864	7,377	513	7.5%
Contractual Services	11,517	13,393	1,876	-16.3%
Materials/Operational Supplies/Other Expenses	765	997	232	30.4%
Utilities	1,961	1,613	(349)	-17.8%
All Other Insurance	2,280	2,425	145	6.4%
Parts and Fuel	1,769	1,618	(151)	-8.6%
Equipment/Office Rental and Maintenance	3,151	2,989	(162)	-5.1%
Recovery of Expenses	(581)	(708)	(127)	-21.9%
Total Maintenance and Operations Expenditures	\$63,856	\$67,600	\$3,745	5.9%

Note: Numbers may not add to totals due to rounding.

Capital Program 2014 vs. 2013 Second Quarter Actual

(\$ thousands)

	2nd Qtr		Variance	
	2013	2014	\$	%
Tri-State Tollway (I-94/I-294/I-80)	\$7,910	\$1,286	(\$6,624)	-84%
Reagan Memorial Tollway (I-88)	2,580	4,769	2,189	85%
Jane Addams Memorial Tollway (I-90)	59,939	158,593	98,654	165%
Veterans Memorial Tollway (I-355)	3,076	1,444	(1,632)	-53%
Open Road Tolling (ORT)	2,247	421	(1,827)	-81%
Systemwide Improvements	23,093	39,100	16,007	69%
Tri-State Tollway (I-294)/I-57 Interchange	9,357	10,786	1,429	15%
Elgin O'Hare Western Access	11,323	52,419	41,096	363%
Illinois Route 53/120/Other Planning Studies	24.19	324	300	N/A
Move Illinois and CRP Subtotal	\$119,549	\$269,142	\$149,593	125%
"Other" Capital Projects	6,246	12,460	6,214	99%
Capital Program Subtotal	\$125,795	\$281,603	\$155,807	124%
Intergovernmental Agreement Reimbursements and Other Adjustments	(\$9,197)	(\$4,584)	\$4,613	50%
Total Capital Program Expenditures	\$116,598	\$277,019	\$160,421	138%

⁽¹⁾ Intergovernmental Agreement Reimbursements were for work performed in prior periods, and Other Adjustments were accounting adjustments made for the quarter.

Note: Numbers may not add to totals due to rounding.

2014 Transactions - *Projection vs. Actual*

	Projections	Actual	Variance	(millions) Variance %
PASSENGER VEHICLES				
January	55.4	51.7	(3.7)	-6.6%
February	51.8	50.6	(1.2)	-2.4%
March	60.1	59.4	(0.7)	-1.2%
April	60.5	61.0	0.6	0.9%
May	64.9	65.4	0.5	0.8%
June	64.0	64.7	0.8	1.2%
	356.7	353.0	(3.8)	-1.1%
2014 ALL COMMERCIAL VEHICLES (TIER 2-4)				
January	7.5	7.4	(0.1)	-1.9%
February	7.0	7.1	0.1	0.8%
March	7.8	8.0	0.2	2.3%
April	8.2	8.4	0.3	3.2%
May	8.5	8.8	0.3	3.5%
June	8.5	8.8	0.3	3.7%
	47.5	48.5	1.0	2.0%
2014 ALL VEHICLES				
January	62.9	59.1	(3.8)	-6.0%
February	58.8	57.7	(1.2)	-2.0%
March	67.9	67.4	(0.6)	-0.8%
April	68.7	69.5	0.8	1.2%
May	73.5	74.3	0.8	1.1%
June	72.4	73.5	1.1	1.5%
	404.2	401.4	(2.8)	-0.7%

Note: Numbers may not add to totals due to rounding.

2014 vs. 2013 Transactions

(millions)

	2014 Transactions	% Change 2014 to 2013	2014 Transactions	% Change 2014 to 2013
	PASSENGER VEHICLES (TIER 1)		LARGE COMMERCIAL VEHICLES (TIER 4)	
January	51.7	-5.2%	5.3	0.0%
February	50.6	0.6%	5.1	3.9%
March	59.4	2.0%	5.7	6.5%
April	61.0	3.8%	6.0	6.8%
May	65.4	2.8%	6.1	4.2%
June	64.7	4.0%	6.0	9.6%
	353.0	1.4%	34.2	5.2%
	ALL COMMERCIAL VEHICLES (TIER 2-4)		ALL VEHICLES	
January	7.4	1.2%	59.1	-4.5%
February	7.1	4.0%	57.7	1.0%
March	8.0	6.9%	67.4	2.5%
April	8.4	6.5%	69.5	4.1%
May	8.8	4.3%	74.3	2.9%
June	8.8	9.0%	73.5	4.5%
	48.5	5.4%	401.4	1.9%

Note: Numbers may not add to totals due to rounding.



THANK YOU