



Record of Meeting | October 19, 2016

The Illinois State Toll Highway Authority (the “Tollway”) held the regularly scheduled Finance, Administration and Operations Committee Meeting on Wednesday, October 19, 2016 in the Boardroom of Tollway Headquarters in Downers Grove, Illinois. The Meeting was held pursuant to By-Laws of the Tollway upon call and notice of the Meeting executed by Chairman Robert J. Schillerstrom and posted in accordance with the requirements of the Illinois *Open Meetings Act*. The Meeting was open to the public.

[Bolded entries indicate issues which may require follow-up to present or report to Directors.]

Call to Order / Pledge of Allegiance / Roll Call

Committee Chair Joe Gomez called the Meeting to order at approximately 9:38 a.m., stating that this is the regularly scheduled meeting of the Finance, Administration and Operations Committee (“FAO Committee”) of the Tollway Board of Directors. He invited attendees to rise and join in the Pledge of Allegiance. Committee Chair Gomez then asked the Board Secretary to call the roll, those Directors present and absent being as follows:

Committee Members Present:
Committee Chair Joe Gomez
Director Corey Brooks
Director Earl Dotson, Jr.
Director Vazquez Rowland <i>(entered at 9:42 a.m.)</i>
Chairman Bob Schillerstrom <i>[ex officio]</i>

Committee Members Not Present:
Director David Gonzalez

The Board Secretary declared a quorum present.

Public Comment

Committee Chair Gomez opened the floor for public comment. No public comment was offered.

Committee Chair’s Items

Committee Chair Gomez called for a motion to approve **Committee Chair’s Item 1**, the Minutes of the regular Finance, Administration and Operations Committee meeting held on September 14, 2016, as presented. Director Dotson made a motion for approval; seconded by Director Brooks.



Committee Chair Gomez asked if there are any questions, concerns or requests for amendment. Hearing nothing, Committee Chair Gomez called for a vote. The motion was PASSED unanimously.

Having no further items, Committee Chair Gomez called on Executive Director Greg Bedalov.

Executive Director's Items

Tentative 2017 Budget: Executive Director Bedalov highlighted that the proposed balanced 2017 tentative budget holds the line on agency spending and reduces employee headcount even as the Tollway works to build, maintain and support a larger system. He then introduced Mike Colsch, Chief of Finance, to provide an overview of the Tollway's balanced 2017 tentative budget. [See attached presentation.](#)

[Director Vazquez Rowland entered the Meeting at approximately 9:42 a.m.]

Chairman Schillerstrom, observing that the tentative budget includes a year-over-year decline in capital program expenditures, requested confirmation that the reduction reflects the winding down of the rebuilding and widening of the Jane Addams Memorial Tollway (I-90). Mr. Colsch confirmed.

Chairman Schillerstrom asked whether program accelerations might be possible to mitigate any impact of capital spending reductions in 2017 to the construction industry and regional economy. Mr. Kovacs highlighted that in response to similar concerns expressed by the industry, the agency is exerting a concerted effort to accelerate project work systemwide whenever feasible, including a design supplemental on the Meeting agenda which would facilitate ahead of schedule a number of small business and other contracts. Mr. Colsch noted that the 2017 capital program budget represents an acceleration from the *Movie Illinois* plan as envisioned in 2011. Chairman Schillerstrom, emphasizing the benefit to the construction industry, encouraged agency efforts to promote consistency year-to-year of capital program spending.

Director Dotson asked about the intended use for a proposed increase of the Diversity Department budget. Gustavo Giraldo, Chief of Diversity and Strategic Development, responded that the increase would primarily provide for the expansion of the Tollway's technical assistance programs for small businesses, specifically in zone 4, and for workforce technical assistance.

Director Brooks inquired about estimated Tollway expenditure for implementation of the workforce development technical assistance center. Mr. Giraldo responded that the 2017 tentative budget includes a request of approximately \$400,000 for implementation and partial year (four to five



month) operation of the center. He estimated that future operational costs of the center will approach \$1 million annually.

Items for Consideration

Finance

Committee Chair Gomez called on Mike Colsch, Chief of Finance, to present to the Committee the following Finance items:

Item 1: Approval of the Fiscal Year 2017 Budget.

Item 2: Approval of the 2017 Cyber Liability Insurance Program to Beazley Insurance Co. Inc. through the Insurance Broker, Mesirow Insurance Services.

Upon conclusion of the presentation of items, Committee Chair Gomez called for a motion to consolidate for consideration and action Finance Items 1 and 2. Director Dotson made a motion to consolidate; seconded by Director Vazquez Rowland. Committee Chair Gomez then called for a vote. The motion was NOT PASSED.

Committee Chair Gomez then called for a motion to approve placement of **Finance Item 1**, the 2017 Tentative Budget, on the October Board of Directors meeting agenda with the Committee's recommendation for approval. Chairman Schillerstrom made a motion for approval; seconded by Director Dotson. Committee Chair Gomez asked if there are any questions, concerns or requests for discussion.

Chairman Schillerstrom requested confirmation that Finance Item 1 concerns approval of the 2017 *Tentative* Budget, and that the "Tentative" clarifier has been inadvertently omitted from the Meeting agenda. Mr. Colsch confirmed.

Director Brooks, suggesting that \$1 million annually to fund the workforce development technical assistance center may be insufficient, asked how this estimate was developed. Mr. Giraldo responded that the budget estimate is based on information provided him regarding facilities in Chicagoland of similar purpose and magnitude. He noted that further clarity as to actual costs will be provided once the request for proposal is fully developed and responses are received. Chairman Schillerstrom emphasized that the allocations being considered are tentative and, as more information is obtained and the budget process progresses, additional opportunities for adjustment will be available.



Committee Chair Gomez inquired about the percentage change to the budget of the Department of Diversity and Strategic Development. Mr. Giraldo responded that the 2017 budget request represents an increase of approximately 50 percent from the 2016 Budget.

Chairman Schillerstrom congratulated senior management for their planned 2017 reduction in employee headcount, which, he commented, will bolster resources available for other Board priorities. He also urged staff again to accelerate project work, as is feasible, to mitigate the impact of decreased capital program expenditures in 2017.

Hearing nothing further, Committee Chair Gomez called for a vote on the pending motion. The motion was PASSED unanimously.

Committee Chair Gomez called for a motion to approve placement of **Finance Item 2** on the October Board of Directors meeting agenda with the Committee's recommendation for approval by the Board. Director Dotson made a motion for approval; seconded by Chairman Schillerstrom. Committee Chair Gomez asked if there are any questions, concerns or requests for discussion.

Chairman Schillerstrom requested the vote on the pending motion be taken by roll call.

Hearing nothing further, Committee Chair Gomez called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Dotson, Chairman Schillerstrom, Director Brooks, Director Vazquez Rowland, Committee Chair Gomez (5)

Nays: None (0)

The motion was PASSED.

Procurement

Committee Chair Gomez called on John Donato, Chief of Procurement, to present to the Committee the following Procurement items:

Item 1: Award of Contract 16-0099 to Compass Minerals America, Inc. for the purchase of Bulk Rock Salt in an amount not to exceed \$517,548.00 (Order Against CMS Master Contract).

Item 2: Award of Contract 16-0048 to Cicero Mfg. & Supply Company, Inc. for the purchase of SKT Guardrail Parts in an amount not to exceed \$132,226.50 (Tollway Invitation for Bid).

Item 3: Award of Contract 14-0068 to J.P. Simons & Co. for the purchase of Electronic Parts in an amount not to exceed \$88,505.00 (Tollway Invitation for Bid).



Item 4: Renewal of Contract 14-0121 to Arrow Road Construction Company; Peter Baker & Son Co., Inc.; Curran Contracting Company, Inc.; Gallagher Materials Corporation; and K-Five Hodgkins, LLC for the purchase of Bituminous Hot-Mix Asphalt in an aggregate amount not to exceed \$117,825.00 (Tollway Invitation for Bid).

Item 5: Renewal of Contract 12-0102R to Perspectives Ltd. for the purchase of Employee Assistance Program (EAP) Services in an amount not to exceed \$80,000.00 (Tollway Request for Proposal).

Item 6: Renewal of Contract 13-0016R to Midwest Rehabilitation Services, Ltd. for the purchase of Pre-Employment Screening and Testing Services in an amount not to exceed \$54,350.00 (Tollway Invitation for Bid).

Item 7: Award of Contract 16-0106 to Kronos Incorporated for the purchase of Kronos Time and Attendance System Hardware, Software, Maintenance, and Support in an amount not to exceed \$142,132.45 (Tollway Sole Source).

Director Vazquez Rowland, noting her understanding that sole source procurements are not subject to Business Enterprise Program (“BEP”) goal-setting requirements, complimented staff for their efforts to examine this sole source contract for opportunities to establish BEP goals. Mr. Donato highlighted that based on the Director’s prior suggestion, staff is in the process of developing a protocol for Diversity Department review of all future sole source contracts for BEP goal-setting opportunities.

Upon conclusion of the presentation of items, Committee Chair Gomez called for a motion to consolidate for consideration and action Procurement Items 1 through 7. Director Brooks made a motion to consolidate; seconded by Director Dotson. Committee Chair Gomez asked if there are any questions, concerns or requests for discussion. Hearing nothing further, Committee Chair Gomez called for a vote. The motion was PASSED.

The motion to consolidate these items having carried, Committee Chair Gomez then called for a motion to approve placement of **Procurement Items 1 through 7** on the October Board of Directors meeting agenda with the Committee’s recommendation for approval by the Board. Director Vazquez Rowland made a motion for approval; seconded by Director Dotson. Committee Chair Gomez asked if there are any questions, concerns or requests for discussion. Hearing nothing, Committee Chair Gomez called for a vote. The motion was PASSED unanimously.

Engineering

Committee Chair Gomez called on Paul Kovacs, Chief Engineer, to present to the Committee the following Engineering items:



Item 1: Award of Contract RR-16-5715 to William Charles Construction Company, LLC for Bridge and Ramp Repairs, on the Jane Addams Memorial Tollway (I-90) from Milepost 2.7 (Rockton Road) to Milepost 13.5 (Spring Creek Road), in the amount of \$3,379,021.62.

Item 2: Award of Contract RR-16-5714 to Acura, Inc. for Deck Patching, Mile Long Bridge, on the Tri State Tollway (I-294) from Milepost 20.6 to Milepost 22.4, in the amount of \$4,558,668.35.

Item 3: Award of Contract RR-16-9192 to Hecker and Company, Inc. for Queue Detection and Warning System, on the Southbound Tri-State Tollway (I-294) at I-294/95th St. Interchange, Milepost 19.4 to Milepost 17.4, in the amount of \$827,669.97

Item 4: Acceptance of Proposal from AMEC Foster Wheeler Environment & Infrastructure, Inc. / T.Y. Lin International Great Lakes, Inc. (TM), on Contract I-15-4657 for Interchange Design, on the North-South bypass of the Elgin O'Hare Western Access (EOWA) including ramps at County Line Road and Mt. Prospect Road and the Franklin Avenue/Green Street Interchange, in an amount not to exceed \$13,491,452.94.

Chairman Schillerstrom inquired whether this design work relates to property near the Bensenville Freight Yard. Mr. Kovacs confirmed.

Chairman Schillerstrom asked whether the design work can be accomplished to completion without access to the site location. **Mr. Kovacs**, noting his understanding that significant portions of the design work can be accomplished without access, **indicated he will confirm whether all of the work can be achieved without access and provide a response post-meeting.**

Committee Chair Gomez asked if project delays would follow if this design work does not proceed. Mr. Kovacs confirmed.

Item 5: Acceptance of Proposal from AECOM Technical Services, Inc., on Contract RR-15-9975R for Consulting Engineer Services, Systemwide, in an amount not to exceed \$43,426,080.00.

Following general comments by Mr. Kovacs regarding the selection process and the consulting engineer roles, Committee Chair Gomez requested confirmation that the vendor selected for award has committed to exceed the disadvantaged business enterprise ("DBE") goal established for the contract. Mr. Kovacs confirmed. Director Brooks then requested further clarification regarding AECOM's diversity commitment.

Chairman Schillerstrom asked staff if current law permits more public visibility into the selection process. David Goldberg, General Counsel, discussed certain limitations inherent in the



Qualifications-Based Selection Act, which requires confidentiality among the Selection Committee during the procurement process.

Item 6: *Acceptance of Proposal from CDM Smith Inc., on Contract RR-15-9976R for Traffic Engineer Services, Systemwide, in an amount not to exceed \$13,600,000.00.*

Chairman Schillerstrom requested confirmation that only a single statement of interest was received in response to the solicitation for these services. Mr. Kovacs confirmed.

Item 7: *Acceptance of Proposal from HDR Engineering Inc. on Contract I-11-4017 for Supplemental Design Services for Reconstruction and Add Lane, on the Jane Addams Memorial Tollway (I-90) Milepost 68.2 (IL Route 53) and Milepost 61.3 (Higgins Road), in the amount of \$377,492.00 from \$24,857,824.00 to \$25,235,316.00.*

Item 8: *Acceptance of Proposal from V3 Companies of Illinois, Ltd. / T.Y. Lin International Great Lakes, Inc. (JV), on Contract I-12-4082 for Supplemental Construction Management for I-290 / IL Route 53 Ramps and Corridor Construction Management Services, on the Illinois Route 390 Tollway, in the amount of \$1,200,000.00 from \$30,108,000.00 to \$31,308,000.00.*

Item 9: *Acceptance of Proposal from Infrastructure Engineering, Inc. on Contract RR-13-5681 for Supplemental Design Services for Design Upon Request, Systemwide, in the amount of \$750,000.00 from \$3,999,969.56 to \$4,749,969.56.*

Item 10: *Acceptance of Proposal from Accurate Group, Inc., on Contract RR-13-5682 for Supplemental Construction Management for Construction Management Upon Request, Systemwide, in the amount of \$168,380.20 from \$5,285,000.00 to \$5,453,380.20.*

Item 11: *Extra Work Order on Contract I-14-5700 to Lorig Construction Company for Crossroad Bridge Reconstruction and Widening on the Jane Addams Memorial Tollway (I-90) from Milepost 24.5 (Tripp Road) and Milepost 27.9 (Spring Center Road), in the amount of \$395,000.00.*

Item 12: *Land Acquisition (Identification of Real Estate Parcels associated with the Elgin O'Hare Western Access Project). Cost to the Tollway: N/A.*

Mr. Kovacs requested that consideration of Item 12, related to land acquisition, be deferred until the Executive Session of the October Board of Directors meeting.

Upon conclusion of the presentation of items, Committee Chair Gomez called for a motion to consolidate for consideration and action Engineering Items 1 through 11. Director Dotson made a motion to consolidate; seconded by Director Vazquez Rowland. Committee Chair Gomez asked if there are any questions, concerns or requests for discussion.



Chairman Schillerstrom, pointing out the sizable award amounts being considered, advocated a vote in opposition to the motion to consolidate so that the items can then be considered individually. He additionally requested the vote on the pending motion be taken by roll call.

Hearing nothing further, Committee Chair Gomez called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Dotson, Director Vazquez Rowland, Committee Chair Gomez (3)

Nays: Director Brooks, Chairman Schillerstrom (2)

The motion was PASSED.

The motion to consolidate these items having carried, Committee Chair Gomez called for a motion to approve placement of **Engineering Items 1 through 11** on the October Board of Directors meeting agenda with the Committee's recommendation for approval by the Board. Director Vazquez Rowland made a motion for approval; seconded by Director Dotson. Committee Chair Gomez asked if there are any questions, concerns or requests for discussion.

Chairman Schillerstrom requested the vote on the pending motion be taken by roll call.

Hearing nothing further, Committee Chair Gomez called for a roll call, the vote of yeas and nays being as follows:

Yeas: Director Vazquez Rowland, Director Dotson, Committee Chair Gomez (3)

Nays: Director Brooks, Chairman Schillerstrom (2)

The motion was PASSED.

Committee Chair Gomez stated that consideration of **Engineering Item 12** will be deferred until the Executive Session of the October Board of Directors meeting.

Legal

Committee Chair Gomez called on David Goldberg, General Counsel, to present to the Committee the following Legal items:

Item 1: Authorization to enter into a Land Acquisition Litigation Settlement regarding Tollway Parcel TW-7-12-002. Cost to the Tollway: As discussed in Executive Session.

Item 2: Authorization to enter into a Personal Injury Settlement – David R. Clemmons. Cost to the Tollway: As discussed in Executive Session.



Mr. Goldberg requested that consideration of Legal Items 1 and 2, involving litigation settlements, be deferred until the Executive Session of the October Board of Directors meeting.

Item 3: Assignment of Bond Counsel.

Chairman Schillerstrom inquired about the number of transactions for which each firm in the pool (of outside legal counsels previously approved by the Board to assist with bond transactions) has served as bond counsel. **Mr. Goldberg responded that he will provide Directors with information detailing the rotating assignments which have transpired to date.**

Upon conclusion of the presentation of items, Committee Chair Gomez stated that without objection, consideration of **Legal Items 1 and 2** will be deferred until the Executive Session of the October Board of Directors meeting.

Committee Chair Gomez then called for a motion to approve placement of **Legal Item 3** on the October Board of Directors meeting agenda with the Committee's recommendation for approval by the Board. Director Brooks made a motion for approval; seconded by Director Dotson. Committee Chair Gomez asked if there are any questions, concerns or requests for discussion. Hearing nothing, Committee Chair Gomez then called for a vote. The motion was PASSED unanimously.

Adjournment

There being no further business before the Committee, Committee Chair Gomez requested a motion to adjourn. Motion to adjourn was made by Director Dotson; seconded by Director Brooks. Committee Chair Gomez called for a vote. The motion was PASSED unanimously.

The Meeting was adjourned at approximately 11:03 a.m.

Minutes taken by: _____

Christi Regnery
Board Secretary
Illinois State Toll Highway Authority

The background of the slide features a photograph of a large, modern, multi-story building with a curved facade and numerous windows. In the foreground, three flagpoles stand tall against a clear blue sky. The tallest pole in the center holds the United States flag, flanked by two shorter poles holding other flags. A green horizontal bar is overlaid across the middle of the image, containing the main title in white text.

2017 TENTATIVE BUDGET

October 19, 2016

Mike Colsch



2017 Budget Schedule

October

- Tentative 2017 Budget presented to Board

November

- Public review/comment on Tentative 2017 Budget
- Public comments presented to Board
- Incorporate changes arising from review process

December

- Board votes on Final 2017 Budget

2017 Tentative Budget Highlights

Revenue

- Steady growth year over year

Maintenance and Operations

- Modest increase supports growth in revenues and Move Illinois Program, consistent with financial plan

Capital Program

- Demonstrates the Tollway's commitment to infrastructure improvements, maintaining system integrity and technology



2017 Revenue Sources

(\$ millions)

	FY 2016 Budget	FY 2016 Estimates	FY 2017 Projections
Toll Revenues and Evasion Recovery	\$1,290	\$1,287	\$1,366
Investment Income	2	5	6
Concessions and Miscellaneous Revenues	8	8	8
Revenues Total	\$1,300	\$1,300	\$1,380

*CDM Smith's expected toll revenue estimate for fiscal year 2017 totals \$1,388 million. Tollway makes adjustments to reflect toll non-payments, underpayments and evasion recovery.



2017 Revenue Allocations

More than 76 percent of revenues allocated to support infrastructure

(\$ millions)

	FY 2016 Budget	FY 2016 Estimates	FY 2017 Projections
Maintenance and Operations	\$322	\$322	\$336
Debt Service Transfers	399	383	\$405
Deposits to Renewal and Replacement and Improvement	579	595	\$639
Allocations Total	\$1,300	\$1,300	\$1,380



2017 Maintenance and Operations

Key drivers of operating budget increase of 4.4 percent

- Rising health care costs and retirement contributions
- Increase in credit card company fees associated with higher toll transactions
- Increase in equipment maintenance for toll collection equipment and new back-office software
- Increase in customer service costs to support increase in transaction growth



Maintenance and Operations

2017 Budget by Category

Growth in operating costs –
4.4 percent

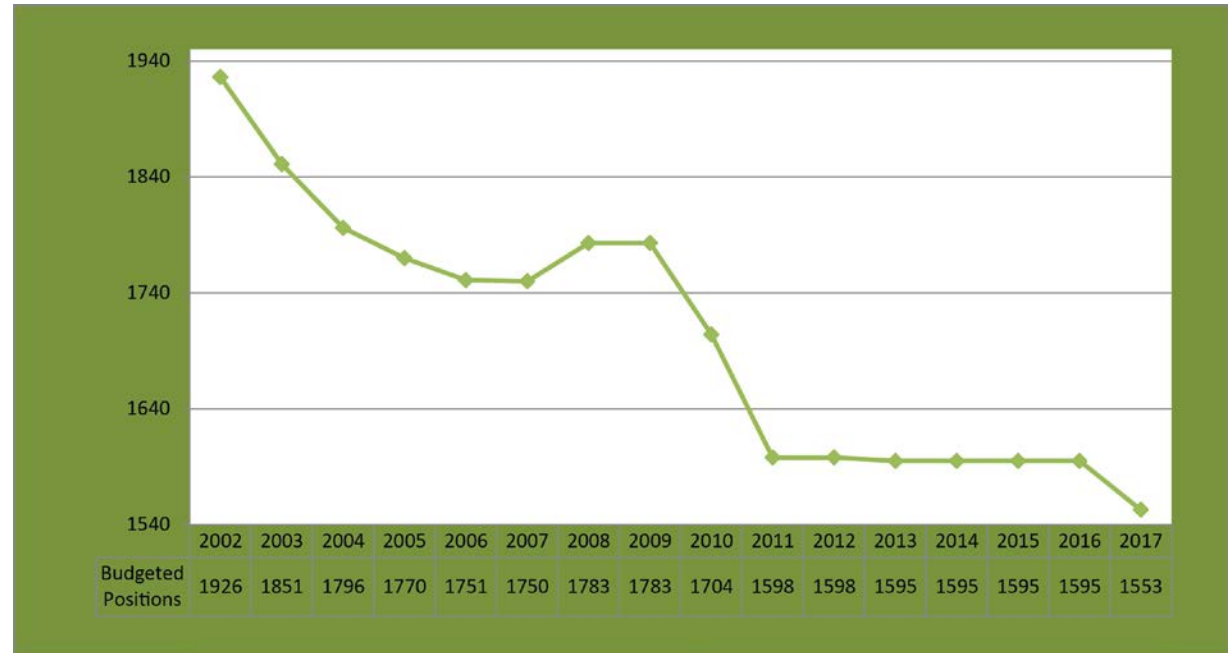
(\$ Thousands)

Category	2015 Actual Expenditur	2016 Budget	2017 Budget Request	\$ Change from 2016	% Change from 2016
Salary and Wages	\$106,673	\$109,630	\$107,511	(\$2,118)	-1.9%
FICA and Retirement	54,128	57,056	58,599	1,543	2.7%
Group Insurance	32,364	36,442	39,064	2,622	7.2%
All other Insurance	8,217	12,065	11,646	(419)	-3.5%
Credit Card Fees and Bank Charge	21,079	22,475	24,135	1,660	7.4%
All Other Contractual Services	41,365	44,351	48,492	4,140	9.3%
Equipment/ Office Rental/ Maint	14,825	17,763	25,393	7,630	43.0%
Parts and Fuels	6,361	7,397	6,676	(721)	-9.7%
Utilities	7,535	8,113	8,300	188	2.3%
Operational Materials and Supplies	7,275	7,863	7,484	(379)	-4.8%
Other Miscellaneous Expenses	988	977	902	(74)	-7.6%
Recovery of Expenses	(2,330)	(2,325)	(2,260)	65	-2.8%
Total M and O Costs	\$298,479	\$321,807	\$335,944	\$14,137	4.4%

Tollway Headcount

As of 12/31 Each Year

Reducing
headcount while
increasing
capacity of system



2017 Debt Service

New debt expected to provide additional funding at rates below original plan

Outstanding debt \$6.2 billion

- Includes \$300 million new bond issuance planned in coming months
- Transfers for debt service estimated at \$405 million
- \$305 million for interest
- \$109 million for principal (Series 2008A, 2010A, 2013B, 2014D)
- \$ 6 million other bond-related costs (liquidity, remarketing, etc.)
- \$15) million federal Build America Bonds subsidy

Estimated debt service coverage of 2.5x in 2016 and 2017



Capital Program

Key Capital Highlights

Jane Addams Memorial Tollway (I-90)

- Completion of non mainline related work
(i.e. crossroad bridge, interchange activities and landscaping)

Elgin O'Hare Western Access Project

- Continued construction of new Illinois Route 390 Tollway to the east
- Right-of-way purchases and utility relocations
- On-going design for I-490 Tollway

Systemwide Projects

- Bridge, pavement and interchange improvements
- Technology improvements
- Maintenance facility upgrades



Capital Program

Key Capital Highlights

Reagan Memorial Tollway (I-88)

- Complete resurfacing and bridge repairs between U.S. Route 52 to U.S. Route 30

Tri-State Tollway (I-94/I-294/I-80)

- Master Plan for Central Tri-State Tollway from 95th Street to Balmoral Avenue
- Design for Mile Long Bridge



Capital Program Summary

(\$ millions)	2016 Budget	2016 Estimated Expenditures	2017 Request	\$ Change from 2016 Estimate
Existing System Needs	\$953.3	\$840.0	\$567.5	(\$272.5)
Jane Addams Memorial Tollway (I-90)	577.4	560.3	165.3	(395.1)
Tri-State Tollway (I-94/I-294/I-80)	68.0	58.2	56.5	(1.7)
Veterans Memorial Tollway (I-355)	7.7	10.2	12.3	2.2
Reagan Memorial Tollway (I-88)	105.3	81.1	38.4	(42.6)
Open Road Tolling (ORT)	5.2	3.4	0.0	(3.4)
Systemwide Improvements	189.7	126.9	295.0	168.0
System Expansion	\$390.9	\$342.6	\$393.8	\$51.2
Tri-State (I-294)/I-57 Interchange	1.5	4.0	2.1	(1.9)
Elgin O'Hare Western Access Project	383.6	337.8	374.5	36.7
Other Emerging Projects	5.8	0.8	17.3	16.5
Capital Program Sub-Total	\$1,344.2	\$1,182.6	\$961.3	(\$221.3)
Other Capital Projects	65.0	64.0	0.0	-64.0
Capital Program Total	\$1,409.2	\$1,246.6	\$961.3	(\$285.3)

2016 Estimated Expenditures and 2017 Request do not reflect any IGA reimbursements.

Starting in 2017 the "Other" Capital Projects Budget are included under Systemwide in Move Illinois. New request in 2017 is \$62 million.

Totals may not add due to rounding.



2017 Budget

Aligns with the GOMB's Budgeting for Results Outcomes

- Increase employment and attract, retain and grow businesses
- Improve infrastructure and create safer communities
- Support basic functions of government
- Strengthen cultural and environmental vitality



Tentative 2017 Budget Summary

Consistent with the long-term financial plan

- Sixth year of *Move Illinois* – total 2017 Capital Program projected to be \$961.3 million
- Revenue increase of 6.2 percent from 2016 estimate
- Operating costs held at 4.4 percent growth



Appendix



Maintenance and Operations

2017 Budget By Department

Department	2015 Actual Expenditures	2016 Budget	2017 Budget Request	\$ Change from 2016 Budget	% Change from 2016 Budget
Administration	\$3,958	\$4,624	\$4,701	\$77	1.7%
Business Systems	61,882	65,355	75,690	10,335	15.8%
Communications	1,299	1,483	1,670	186	12.6%
Diversity and Strategic Development	1,492	2,577	3,828	1,250	48.5%
Engineering	73,997	77,915	76,636	(1,279)	-1.6%
Executive Office and Directors	1,503	1,618	1,835	218	13.5%
Finance	44,291	52,621	55,399	2,777	5.3%
Information Technology	11,480	14,497	15,786	1,289	8.9%
Inspector General	818	915	954	39	4.2%
Internal Audit	776	917	828	(89)	-9.8%
Legal	1,615	1,978	1,854	(124)	-6.3%
Procurement	4,325	4,582	4,880	298	6.5%
State Police	31,778	32,948	33,715	767	2.3%
Toll Operations	59,262	59,775	58,168	(1,607)	-2.7%
Authority Total	\$298,477	\$321,807	\$335,944	\$14,137	4.4%



Move Illinois Program Summary

(\$ millions)	2015 Actual Expenditures	2016 Budget	2016 Estimated Expenditures	2017 Request	\$ Change from 2016 Estimate
Existing System Needs					
Jane Addams Memorial Tollway (I-90)	\$741.0	\$549.8	\$524.7	\$162.8	(\$361.9)
Tri-State Tollway (I-94/I-294/I-80)	10.5	65.2	55.3	55.2	(0.1)
Veterans Memorial Tollway (I-355)	0.1	4.7	4.3	10.9	6.6
Reagan Memorial Tollway (I-88)	1.1	3.9	5.5	9.4	3.9
Systemwide Improvements	107.0	171.0	106.7	283.4	176.7
Existing System Needs Total	\$859.8	\$794.7	\$696.5	\$521.7	-\$174.7
System Expansion					
Tri-State Tollway (I-294)/I-57 Interchange	\$10.3	\$1.5	\$4.0	\$2.1	(\$1.9)
Elgin O'Hare Western Access Project	367.7	383.6	337.8	374.5	36.7
Other Emerging Projects	1.3	5.8	0.8	17.3	16.5
System Expansion Total	\$379.4	\$390.9	\$342.6	\$393.8	\$51.2
Move Illinois Program Total	\$1,240.0	\$1,185.6	\$1,039.0	\$915.5	(\$123.5)

Notes:

1. 2015 Actual Expenditures reflected cost recoveries/adjustments of (\$11.3) million pursuant to intergovernmental agreements (IGA). 2016 Estimated Expenditures and 2017 Request do not reflect any IGA reimbursements.

Totals may not add due to rounding.



Congestion-Relief Program/Other Capital

(\$ millions)	2015 Actual Expenditures	2016 Budget	2016 Estimated Expenditures	2017 Request	\$ Change from 2016 Estimate
Congestion-Relief Program (CRP)					
Jane Addams Memorial Tollway (I-90)	\$73.7	\$27.6	\$35.6	\$2.4	(\$33.2)
Tri-State Tollway (I-94/I-294/I-80)	0.9	2.8	2.9	1.3	(1.6)
Veterans Memorial Tollway (I-355)	0.4	3.0	5.8	1.4	(4.4)
Reagan Memorial Tollway (I-88)	97.3	101.3	75.6	29.0	(46.6)
Open Road Tolling (ORT)	2.3	5.2	3.4	0.0	(3.4)
Systemwide Improvements	48.7	18.6	20.2	11.6	(8.7)
Congestion-Relief Program Subtotal	223.3	158.6	143.6	\$45.8	(\$97.8)
Other Capital Projects Subtotal *	50.1	65.0	64.0	0.0	(64.0)
CRP and Other Capital Projects Total	273.5	223.6	207.6	\$45.8	(\$161.8)

Notes:

1. 2015 Actual Expenditures reflected cost recoveries/adjustments of \$1.3 million pursuant to intergovernmental agreements (IGA). 2016 Estimated Expenditures and 2017 Request do not reflect any IGA reimbursements.

2 Starting in 2017 the "Other" Capital Projects Budget are included under Systemwide in Move Illinois. New request in 2017 is \$62 million.

Totals may not add due to rounding.



Capital Program

Key Capital Projects – 2017

Jane Addams Memorial Tollway (I-90) – \$165.3 million

- Eastern segment
 - Closeout activities on projects from Elgin Toll Plaza to Tri-State Tollway
 - Majority of the allocation is for work on inside lanes
- Complete multi year projects
 - Complete bridge and interchange improvements
- ITS elements
 - SmartRoad initiatives



Capital Program

Key Capital Projects – 2017

Elgin O'Hare Western Access Project - \$374.5 million

- I-290 Interchange construction completion
- Construction of Elmhurst Road Interchange at I-90
- Construction of new Illinois Route 390 Tollway to east
- Bridge construction and interchanges
 - Park Boulevard, Arlington Heights Road and Illinois Route 83
- Right-of-way purchases and utility relocations
- Preliminary design for Central Tri-State Tollway (I-294) tie-in
- On-going design for IL-490 interchange

Capital Program

Key Capital Projects – 2017

Reagan Memorial Tollway (I-88) – \$38.4 million

- Complete resurfacing and bridge repairs
 - U.S. Route 52 to U.S. Route 30

Tri-State Tollway (I-94/I-294/I-80) – \$56.5 million

- Master Plan for Central Tri-State Tollway (I-294) reconstruction from 95th Street to Balmoral Avenue
- Design for reconstruction
 - Mile Long Bridge over the Des Plaines River
 - BNSF Railroad Bridge over I-294



Capital Program

Key Capital Projects – 2017

Systemwide – \$295 million

- Bridge, pavement and interchange improvements
- Business Systems/IT and ITS related improvements
- Maintenance facilities improvements
- Program support

“Other” Capital Projects Highlights

Key Capital Projects – 2017

Other capital projects – \$62 million

- General consulting services \$20.9 million
- Building repairs and maintenance \$14.2 million
- Enterprise resource planning (ERP) system \$6.1 million
- Technology \$5.3 million
- Roadway vehicle and equipment \$7.5 million
- Intelligent transportation systems (ITS) \$3.3 million
- Roadway signage and pavement marking \$2.3 million

Debt Service Schedule

Fiscal Year	Principal	Interest	Total Debt Service
2016	104	285	390
2017	109	305	414
2018	124	298	423
2019	130	292	423
2020	138	286	423
2021	144	279	423
2022	151	271	423
2023	159	264	423
2024	168	255	423
2025	189	248	436
2026	246	240	486
2027	258	228	486
2028	269	217	486
2029	280	206	486
2030	292	194	486
2031	302	184	486
2032	318	168	486
2033	335	151	486
2034	355	132	486
2035	366	111	477
2036	384	93	477
2037	403	74	477
2038	393	54	447
2039	394	34	428
2040	289	14	304

Note: Numbers may not add to totals due to rounding

Presented by Mike Colsch on October 19, 2016

NOTES:

- Includes existing debt service plus assumed new money issuance of \$300M.
- Debt service due January 1 of a given calendar year is included in the prior fiscal year, per the Trust Indenture.
- Debt service does not include liquidity or remarketing costs for Tollway variable rate bonds, which such costs are currently approximately \$6 million annually.
- Interest expense does not net out anticipated federal subsidies related to Build America Bonds.
- Interest expense on variable rate bonds is estimated at the fixed rates on the associated swaps for those bonds.





THANK YOU

