



Record of Meeting | August 19, 2026

The Illinois State Toll Highway Authority's ("Tollway") Board of Directors met in regular session on Wednesday, August 19, 2026, in the Boardroom of Tollway headquarters in Downers Grove, Illinois. The meeting was held pursuant to the By-Laws of the Tollway upon call and notice of the meeting executed by Chairman Arnaldo Rivera and posted in accordance with the requirements of the Open Meetings Act, 5 ILCS 120/1, *et seq.*

[*Bolded entries indicate issues which may require follow-up to present or report to the Board.*]

Call to Order / Roll Call

Chairman Rivera called the meeting to order at approximately 9:40 a.m. He then asked the Board Secretary to call the roll, those Directors present and absent being as follows:

Board Members Present:	Board Members Not Present:
Director James Connolly	Governor JB Pritzker <i>[ex officio]</i>
Director Jackie Gomez	Secretary Gia Biagi <i>[ex officio]</i>
Director Manish Mehta	
Director Melissa Neddermeyer	
Director Scott Paddock	
Director Jim Sweeney	
Director Mark Wright	
Chairman Arnie Rivera	

The Board Secretary declared a quorum present.

Safety Message

Chairman Rivera introduced Communications intern Alondra Navarro to present the safety message. Ms. Navarro presented "Sit Tight. Choose Right," a safety campaign developed by Communications Department interns and the Communications and Roadway Maintenance teams. The campaign encourages Tollway patrons to remain in their vehicles following a crash or after pulling over on the roadway. The campaign includes a public service announcement, social media content, and other outreach. Ms. Navarro showed the PSA video to Directors and staff, and Chairman Rivera thanked the interns and both teams.



Public Comment

Chairman Rivera opened the floor for public comment. The following individuals spoke in support of the Tollway's Technical Assistance program, the proposed *Driving Connections* capital plan along with associated toll increases and economic opportunities for small, diverse and veteran businesses:

- Anthony Beckham, F.H. Paschen
- Matthew Cooper, Inner City Underwriting
- Xavian Delaney, Green Mile Construction Group
- Juan Galvan, Acura, Inc.
- Tony Garritano, XD Tech
- Martrease Marks, ConstructionWorks Program
- Michael Mendez, Illinois Hispanic Chamber of Commerce
- Kierra Rogers, Cosmopolitan Chamber of Commerce
- Hannah Sosa, Grindwell LLC
- Gabby Suarzez, Midwest Business Consultants
- Emily Crane, resident, Berwyn IL
- Pasquale Gianni, resident, Chicago IL
- Laura Neumann, City of Batavia
- Steve Travia, DuPage County Division of Transportation

Chairman Rivera thanked the speakers for their comments.

Chairman's Items

Item 1: Approval of the Minutes of the Regular Board of Directors Meeting held July 16, 2026.

Chairman Rivera entertained a motion to approve **Chair's Item 1**, the minutes of the Regular Board of Directors meeting held July 16, 2026. Director Connolly made a motion to approve the minutes, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

Item 2: Approval of the Executive Session Minutes of the Regular Board of Directors Meeting held July 16, 2026.

Chairman Rivera stated that without objection, action on Chair's Item 2 and 3 will be deferred until after consideration in the Executive Session.

Item 3: Committee Reports



Chairman Rivera dispensed with committee reports, noting that Directors were present for the committee meetings.

Chairman Rivera adjusted the order of business, stating that following Executive Director Rouse's Tollway update, the Executive Director and staff would present the *Driving Connections* Capital Program and proposed toll increases, then the Board would discuss and vote on the same.

Having no further items, Chairman Rivera turned the floor over to Executive Director Cassaundra Rouse.

Executive Director's Items

Executive Director Rouse thanked the summer interns for their safety message and recognized the contributions of all 39 interns, representing 29 colleges and universities. Over 11 weeks, they gained hands-on experience across 13 departments, working alongside Tollway professionals on projects in the field, in the office, and at events throughout the system.

Presentation of *Driving Connections* Capital Program: Executive Director Rouse stated that *Driving Connections*, first introduced at the June Board meeting, was the culmination of more than two years of strategic planning and engagement focused on the Tollway's future. Following the introduction of *Driving Connections*, the Tollway engaged in outreach across the 12 counties served by the Tollway, conducting 13 public hearings, which were attended by more than 1,100 people, with thousands more participating through surveys and online feedback.

Input from customers, businesses, labor, transportation partners, and community leaders reflected both support and concerns, particularly about affordability, accountability, congestion, and maintenance of the existing system. Ms. Rouse emphasized that the process sought diverse perspectives to help meet the expectations of the nearly 1.7 million daily drivers for a safe, reliable system prepared for the future.

Ms. Rouse introduced a video highlighting the program's development and public input, featuring voices from across the region.

Ms. Rouse introduced Chief of Planning, Karyn Robles, to present an overview of the engagement and outreach process used to develop *Driving Connections*. [See attached presentation.](#)

At the conclusion of the presentation, Executive Director Rouse stated that the Tollway was seeking approval of *Driving Connections*, a \$26.5 billion capital plan that will run from 2027 through 2042 and will address the transportation needs of customers, communities, and the region.



Ms. Rouse described *Driving Connections* as the largest capital initiative in Tollway history, supporting mobility and economic opportunity throughout northern Illinois. She noted that the plan reflects more than two years of planning, collaboration, and public engagement involving customers, stakeholder partners, and regional leaders. She introduced Chief of Planning Karyn Robles and Chief Financial Officer Cathy Williams to present the plan and the proposed toll increases that will help fund the plan in detail for the Board's consideration. [See attached presentation.](#)

Directors and staff discussed the need for approval of the Plan, the proposed toll increases that would help fund the Plan, financial safeguards, and affordability. Staff confirmed that the Board could approve the *Driving Connections* Capital Plan and proposed toll increases and that gubernatorial approval is not required. Once approved, the biennial CPI-based increases will not require additional Board votes, although the Board retains authority to adjust rates.

The discussion also addressed protections for Tollway funds set forth in the Toll Highway Act, Illinois Constitution, and Trust Indenture. Staff reiterated that Tollway funds do not support transit operations and highlighted I-PASS Assist and I-PASS discounts to address affordability concerns and help customers avoid fees and fines.

Executive Director Item 3: Approval of the Illinois Tollway Driving Connections Capital Plan and Corresponding Toll Increases

At the conclusion of the discussion, Chairman Rivera entertained a motion to approve **Executive Director's Item 3**, the Illinois Tollway *Driving Connections* Capital Plan and corresponding toll increases. Director Connolly made a motion to approve this item, with the resolution amended to clarify that the program as presented requires no gubernatorial approval, seconded by Director Neddermeyer. Chairman Rivera asked that the roll be called on the motion, the vote of yeas and nays being as follows:

Yeas: Director Connolly, Director Neddermeyer, Director Gomez, Director Mehta, Director Paddock, Director Sweeney, Director Wright, Chairman Rivera (8)

Nays: (0)

The motion PASSED.

Items for Consideration

Information Technology

Item 1: Award of Contract 26-1331 to Gartner, Inc. for IT Research and Advisory Services in an amount not to exceed \$493,338.00 (Order Against DoIT Master Contract).



Item 2: Award of Contract 26-1361 to CDW Government LLC for the purchase of Cartegraph Software Subscriptions in an amount not to exceed \$800,000.00 (Order Against DoIT Master Contract).

Chairman Rivera entertained a motion to approve **Information Technology Item 1**. Director Connolly made a motion to approve this item, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

Chairman Rivera stated that Director Mehta has indicated in advance his wish to recuse himself from the decision on Information Technology Item 2. Chairman Rivera entertained a motion to approve **Information Technology Item 2**. Director Connolly made a motion to approve this item, seconded by Director Neddermeyer. Chairman Rivera asked that the roll be called on the motion, the vote of yeas and nays being as follows:

Yeas: Director Connolly, Director Neddermeyer, Director Gomez, Director Paddock, Director Sweeney, Director Wright, Chairman Rivera (7)

Nays: (0)

Recusals: Director Mehta (1)

The motion PASSED.

Facilities & Fleet Operations

Item 1: Award of Contract 26-1221 to Altorfer Inc. for the purchase of Front-End Loaders in an amount not to exceed \$1,670,586.75 (Order Against CMS Master Contract).

Chairman Rivera entertained a motion to approve **Facilities & Fleet Operations Item 1**. Director Connolly made a motion to approve this item seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

Engineering

Item 1: Award of Contract RR-26-2050 to RoadSafe Traffic Systems, Inc. for Sign Panel Fabrication and Installation Systemwide in the amount of \$2,969,487.27.

Item 2: Acceptance of Proposal from V3 Companies, Ltd. on Contract I-26-2039 for Construction Corridor Manager and Construction Management Services (CCM/CM) on the Elgin O'Hare Western Access (Illinois Route 390/I-490) in an amount not to exceed \$21,100,000.00.

Item 3: Acceptance of Proposal from Pinpoint Precision, LLC on Contract RR-24-4943 for Supplemental Construction Management Services for Bridge Reconstruction and Construction



Management on the Reagan Memorial Tollway (I-88) at Mile Post 138.7 (York Road) in an amount of \$250,000.00, increasing the upper limit of compensation from \$2,084,741.04 to \$2,334,741.04.

Chairman Rivera entertained a motion to consolidate for consideration and action **Engineering Items 1 through 3**. Director Connolly made a motion to consolidate these items, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

The motion to consolidate these items having carried, Chairman Rivera entertained a motion to approve **Engineering Items 1 through 3**. Director Connolly made a motion to approve these items, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

Legal

Item 1: Approval of an Intergovernmental Agreement with the Illinois Department of Transportation ("IDOT") for costs associated with IDOT reconstruction of the bridge carrying US 20 over the Jane Addams Memorial Tollway (I-90) near Mile Post 19.8. Cost to the Tollway: Tollway will reimburse IDOT an estimated amount of \$21,866,377.53.

Item 2: Amendment to Land Acquisition Resolution 23212 for the Elgin O'Hare Western Access (EOWA) Corridor (Illinois Route 390 / I-490) Project to amend Exhibit A; adding 7 parcels the Tollway may need to acquire by condemnation. Cost to the Tollway: As discussed in Executive Session.

Item 3: Approval of a Worker's Compensation Settlement – William Bennett. Cost to the Tollway: As discussed in Executive Session.

Item 4: Approval of a Worker's Compensation Settlement – Broderick Snelling. Cost to the Tollway: As discussed in Executive Session.

Without objection, Chairman Rivera deferred action on Legal Items 2, 3 and 4 until after consideration in the Executive Session of the full Board meeting.

Chairman Rivera entertained a motion to approve **Legal Item 1**. Director Connolly made a motion to approve this item, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

Executive Session

Chairman Rivera called for a motion to enter Executive Session pursuant to the exceptions provided in Section 2(c)(5), (11) and (21) of the Open Meetings Act, 5 ILCS 120/2(c)(5), (11) and (21), to consider Tollway matters related to the purchase or lease of real property, pending or



probable litigation and the minutes of closed meetings. Director Connolly made a motion, pursuant to the sections specified, to enter Executive Session, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

At approximately 11:21 a.m., the Board entered the Executive Session.

Return from Executive Session and Action

At approximately 12:05 p.m., the Board re-entered the public session of the meeting.

Chair's Item 2: Approval of the Executive Session Minutes of the Board of Directors Meeting held July 16, 2026.

Chairman Rivera entertained a motion to approve **Chair's Item 2**. Director Connolly made a motion to approve this item, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

Legal Item 2: Amendment to Land Acquisition Resolution 23212 for the Elgin O'Hare Western Access (EOWA) Corridor (Illinois Route 390 /I-490) Project to amend Exhibit A; adding 7 parcels the Tollway may need to acquire by condemnation. Cost to the Tollway: As discussed in Executive Session.

Legal Item 3: Approval of a Worker's Compensation Settlement – William Bennett. Cost to the Tollway: As discussed in Executive Session.

Legal Item 4: Approval of a Worker's Compensation Settlement – Broderick Snelling. Cost to the Tollway: As discussed in Executive Session.

Chairman Rivera entertained a motion to consolidate for consideration and action **Legal Items 2 through 4**. Director Connolly made a motion to consolidate these items, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

The motion to consolidate these items having carried, Chairman Rivera entertained a motion to approve **Legal Items 2 through 4**. Director Connolly made a motion to approve these items, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.

Adjournment

There being no further business before the Board, Chairman Rivera entertained a motion to adjourn. Director Connolly made a motion to adjourn, seconded by Director Neddermeyer. The motion PASSED unanimously by voice vote.



ILLINOIS STATE TOLL HIGHWAY AUTHORITY

Minutes of the Board of Directors Meeting

Meeting Date
August 19
2026



The meeting adjourned at approximately 12:07 p.m.

Minutes taken by: _____

Christi Regnery
Board Secretary
Illinois State Toll Highway Authority

DRIVING CONNECTIONS



Proposed Rate Increase Outreach and Engagement

August Board 2026



Spreading the Word

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**Stakeholders
and
Communities**
22 meetings



**Customer
Email**
*4.4 million
emails sent*



Webpage
*130,000 total
visits*



**Online Public
Hearing
Recording**
509 total views

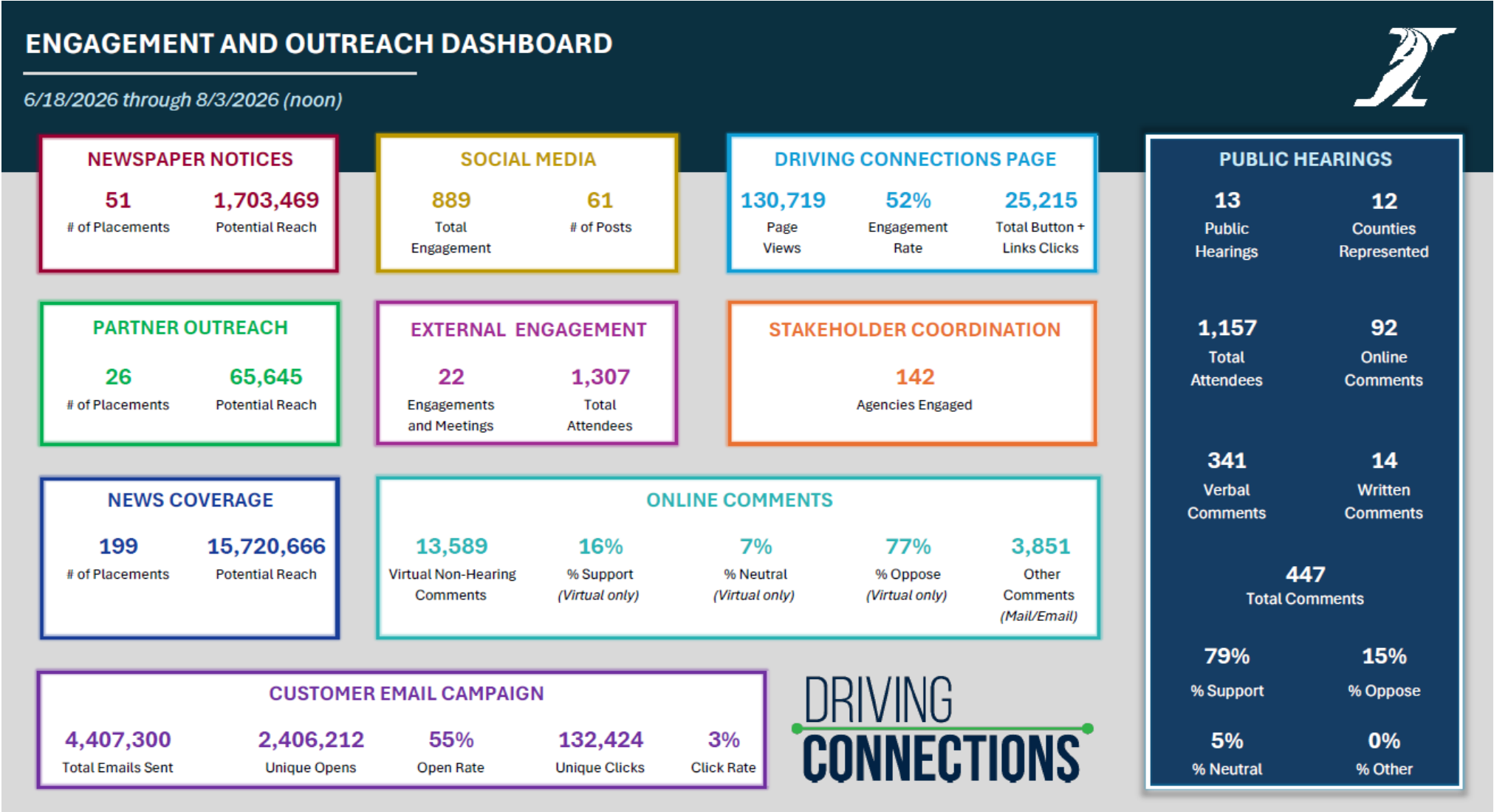


**Social
Media**
61 posts



**Newspaper
and Media**
51 placements

Metrics Dashboard



Collecting Comments

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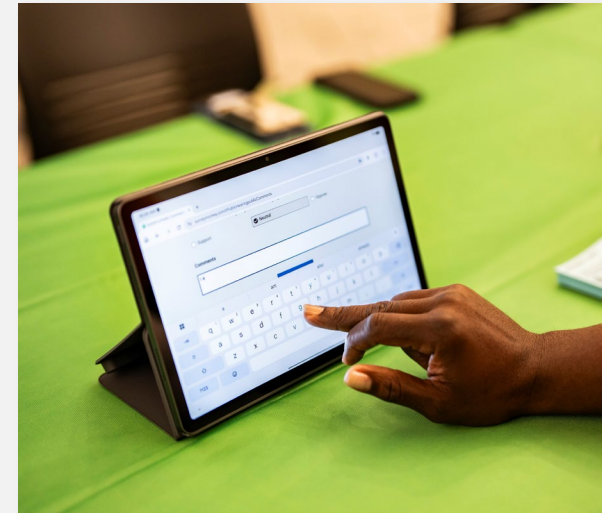
**Online
Comment Form**
13,589 comments



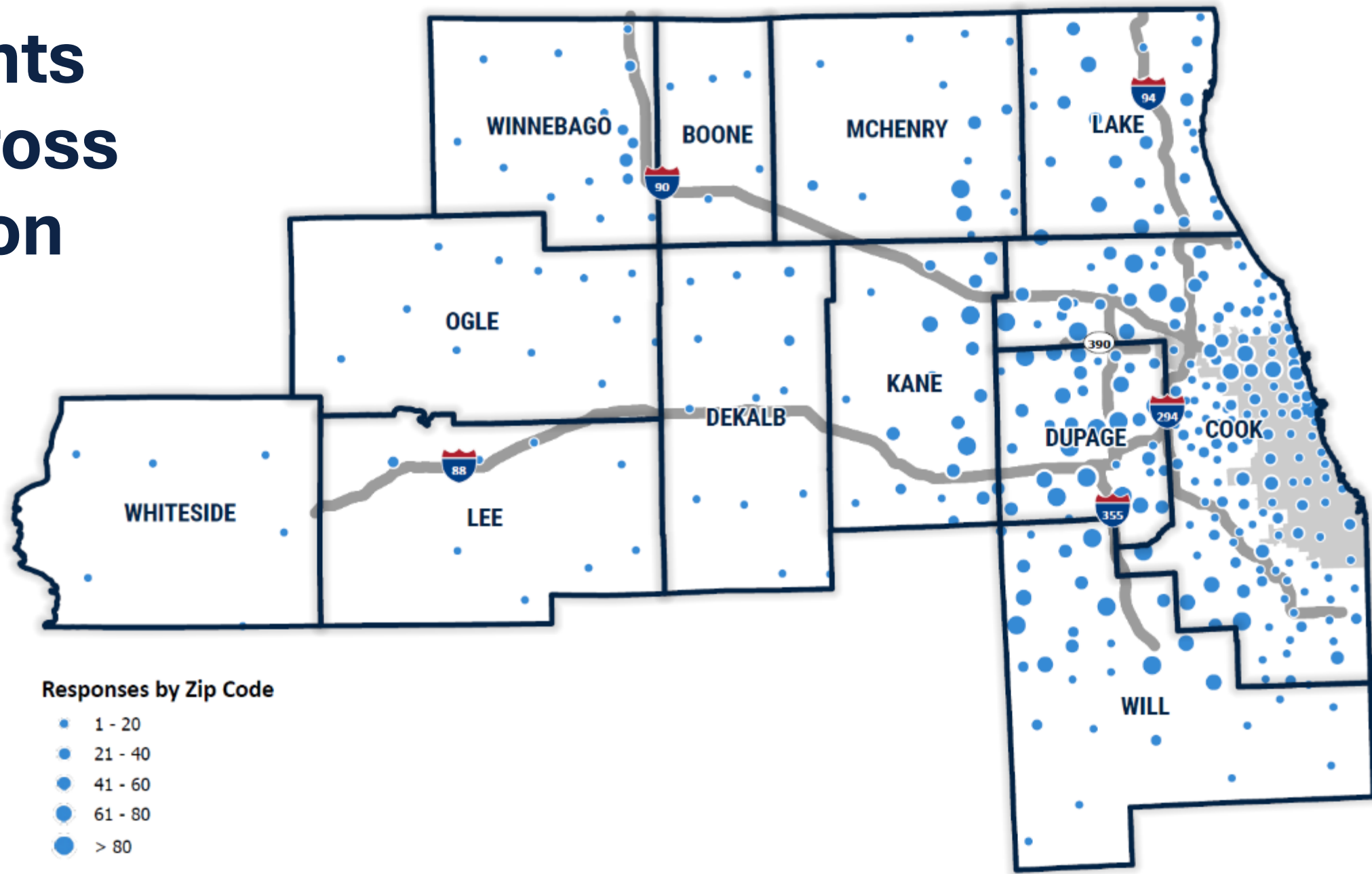
**Public
Hearings**
447 comments



**Mail
and Email**
3,851 comments



Comments from Across the Region



Public Hearings

» 12 counties

» 13 hearings



DRIVING CONNECTIONS

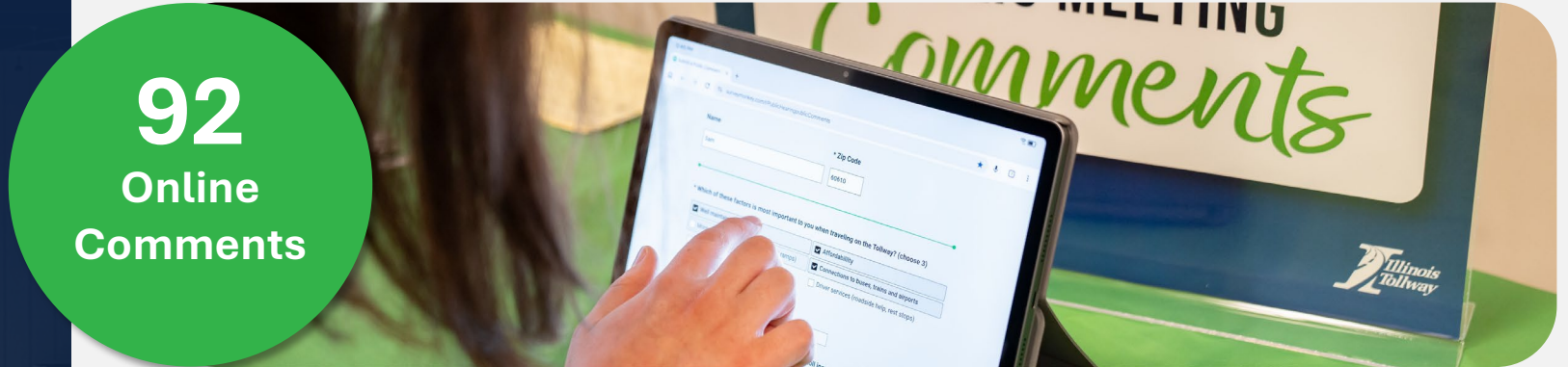
Participation at the Hearings

1,157
Total Attendees

341
Spoken
Comments

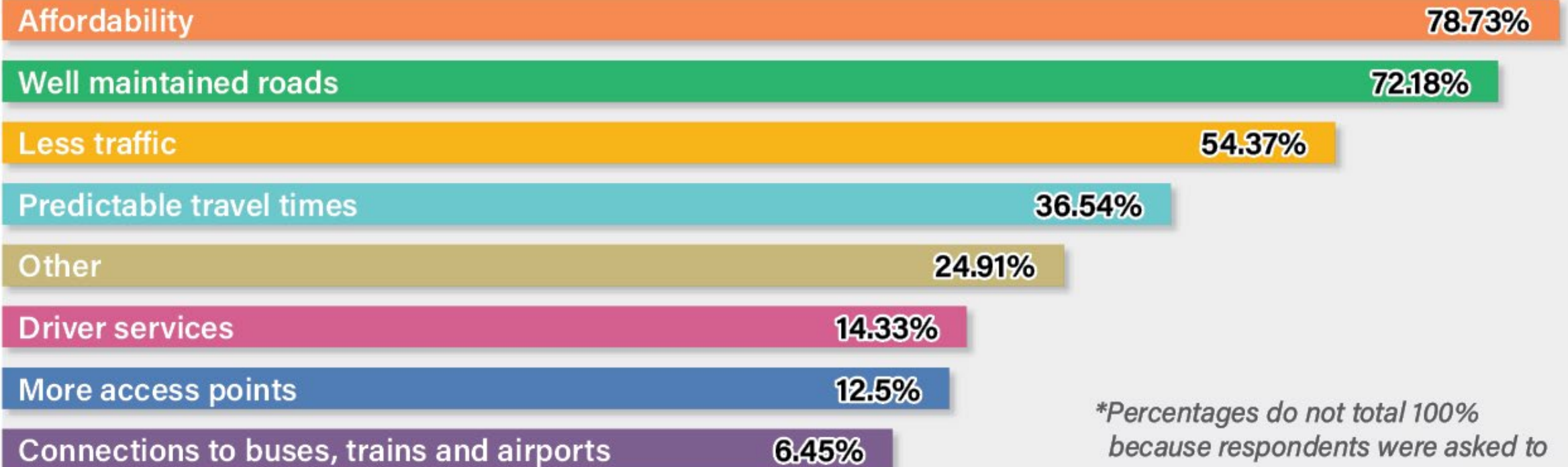
92
Online
Comments

14
Written
Comments



Online Comment Form

Which of these factors is most important to you when traveling on the Tollway? (choose 3)



**Percentages do not total 100%
because respondents were asked to
select their top three options.*



Key Themes

Affordability

- Those who use the Tollway pay for it
- Automatic toll increase
- "Toll Free by '73"
- Commercial truck increases

Customer Experience

- Congestion reduction and time savings
- Safety and reliability

Opportunities and Economic Impacts

- Community benefits and economic growth
- Jobs and skilled trades
- Technology investments

Agency and Accountability

- Do not divert toll revenues to transit
- Transparency and accountability
- Toll evasion concerns
- Project management and prioritization
- Long-term planning and onvestment

THANK YOU



DRIVING CONNECTIONS

\$26.5 billion program, 2027-2042

August Board 2026

CAPITAL PROGRAM OVERVIEW



How We Got Here



Comprehensive Public Engagement

over 2 years



Regional Collaboration

with partner agencies



Direct Coordination

with state, county and
municipal leaders



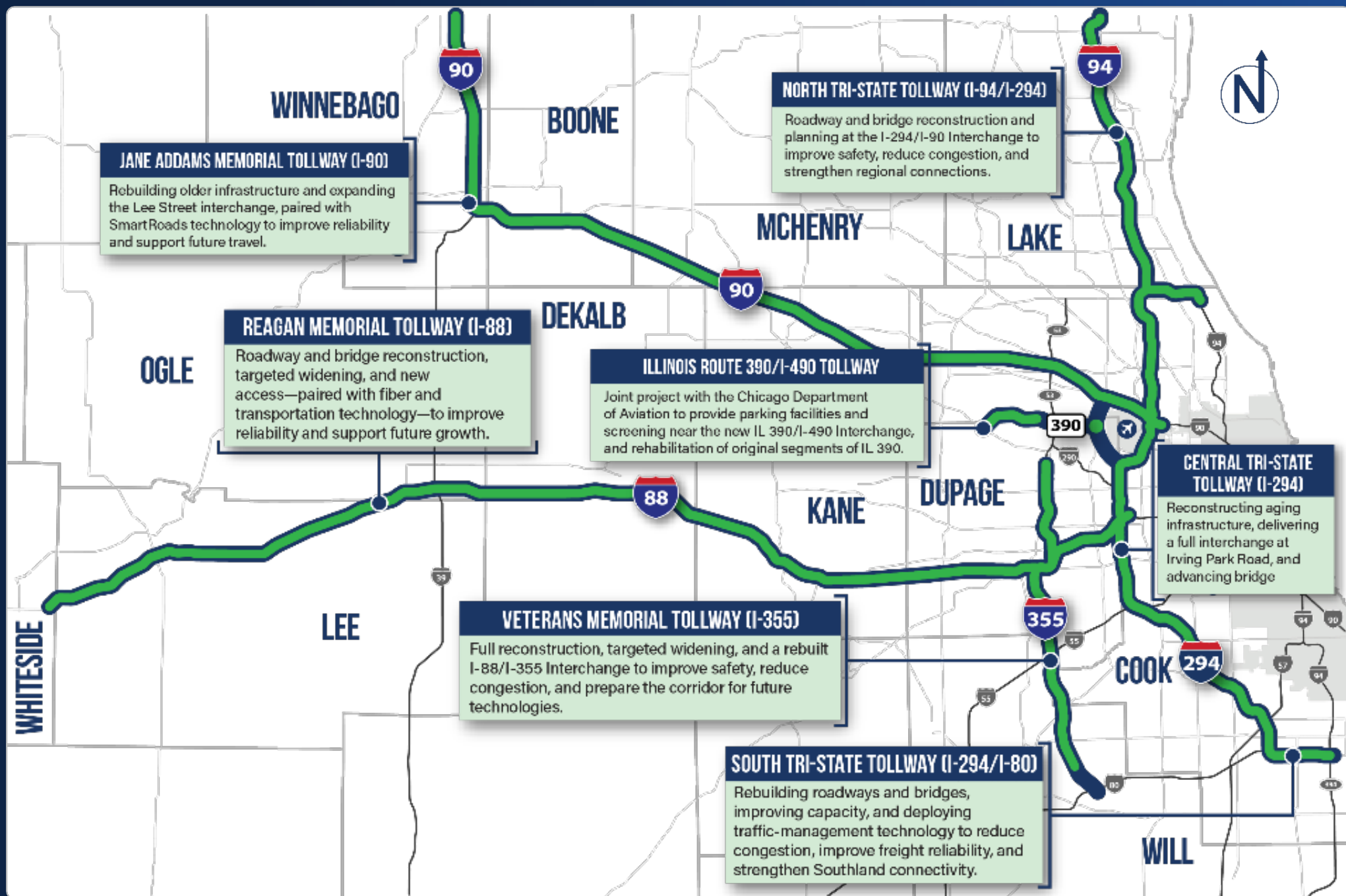
Extensive Community Input

through open houses and
customer surveys

DRIVING CONNECTIONS

- ✓ Strengthen the system
- ✓ Drive economic growth
- ✓ Maximize prior investments
- ✓ Expand regional access
- ✓ Transform with technology

PROGRAM GOALS





VETERANS MEMORIAL TOLLWAY

ESTIMATED INVESTMENT: \$6.63 BILLION

**I-88/I-355 Interchange
Reconstruction**

**\$3.1
billion**

Reconstruction
I-55 to Army Trail Road

**\$2.2
billion**

Road and Bridge Rehabilitation
Boughton Road to Army Trail Road

**\$318
million**

I-355 Widening
Roosevelt Road to North Avenue

**\$197
million**

Road and Bridge Rehabilitation
Spring Creek Toll Plaza to I-55

**\$650
million**

Fiber Upgrades
I-80 to Boughton Road; Army Trail to I-90

**\$100
million**





REAGAN MEMORIAL TOLLWAY

ESTIMATED INVESTMENT: \$3.53 BILLION

Road and Bridge Rehabilitation

Butterfield Road (IL 56) to Aurora Toll Plaza

**\$210
million**

Fiber Upgrades

Rock Falls to Roosevelt Road

**\$337
million**

Road and Bridge Rehabilitation

US 30 to Steward Road

**\$299
million**

West Access Improvements

US 30 to Orchard Road

**\$66
million**

Road and Bridge Rehabilitation

Aurora Toll Plaza to Washington Street

**\$391
million**

I-88 Widening

Aurora Toll Plaza to IL 59

**\$390
million**





SOUTH TRI-STATE TOLLWAY

ESTIMATED INVESTMENT: \$2.39 BILLION

Road Rehabilitation and Bridge Construction 159th Street to 95th Street	\$1.4 billion
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Road and Bridge Rehabilitation and Widening IL 394 to 159th Street	\$757 million
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I-294/I-80 Traffic Management Expansion IL 394 to I-80	\$86 million
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I-80 Westbound Toll Plaza and I-80 Eastbound Toll Plaza Improvements	\$42 million
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I-294 Widening Southbound Halsted Street to IL 394	\$61 million
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NORTH TRI-STATE TOLLWAY

ESTIMATED INVESTMENT: \$3.07 BILLION

I-94 Road and Bridge Rehabilitation

Buckley Road to Half Day Road (IL 22)

**\$424
million**

I-94 Road and Bridge Rehabilitation

Half Day Road (IL 22) to Edens Spur

**\$272
million**

I-94 Northbound Widening

Deerfield Road to Half Day Road (IL 22)

**\$105
million**

I-94 Road and Bridge Rehabilitation

I-294 to Edens Expressway

**\$127
million**

I-94 Fiber Upgrades

Russell Road to River Road Toll Plaza on I-90

**\$110
million**

I-294 Road and Bridge Rehabilitation

Balmoral Avenue to Edens Spur

**\$1.3
billion**

I-294/I-90 Interchange Improvements Study and Preliminary Design

**\$240
million**

I-94 Road and Bridge Rehabilitation and Bridge Reconstruction

Russel Road to Buckley Road

**\$455
million**

I-94 Traffic Management Expansion

Grand Avenue to O'Plaine Road

**\$48
million**





JANE ADDAMS MEMORIAL TOLLWAY

ESTIMATED INVESTMENT: \$2.60 BILLION

Road and Bridge Rehabilitation Elgin Toll Plaza to Kennedy Expressway	\$664 million
Traffic Management Expansion IL 31 to Barrington Road	\$193 million
I-90/Lee Street Interchange Improvements	\$35 million
I-90/I-290/IL 53 Interchange Improvements Study	\$34 million
I-90 Road and Bridge Rehabilitation Kishwaukee River to Elgin Toll Plaza	\$823 million
Fiber Upgrades Rockton Road to River Road Toll Plaza	\$225 million

Road and Bridge Rehabilitation Rockton Road to Kishwaukee River	\$623 million
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CENTRAL TRI-STATE TOLLWAY

ESTIMATED INVESTMENT: \$1.87 BILLION

Road and Bridge Rehabilitation

Wolf Road to Balmoral Avenue

**\$782
million**

I-294 Bridge Over Bensenville Rail Yard (Design Only)

**\$250
million**

I-294/Irving Park Road Interchange Improvements

**\$132
million**

Road and Bridge Rehabilitation

95th Street to Wolf Road

**\$707
million**

Fiber Upgrades

Balmoral Avenue to I-90

**\$4
million**





ILLINOIS ROUTE 390/I-490 TOLLWAYS

ESTIMATED INVESTMENT: \$833 MILLION

IL 390 Road and Bridge Rehabilitation
Lake Street to I-490

**\$421
million**

**I-490 West Landside Reserve
Improvements**

**\$412
million**



PROGRAMWIDE

ESTIMATED INVESTMENT: \$5.57 BILLION

Corridor Opportunities for Regional Enhancements (CORE) Initiative

**\$500
million**

Programwide Repairs

**\$333
million**

Facility Improvements

**\$798
million**

Non-Roadway Program Operational Costs

**\$2.2
billion**

Planning and Emerging Projects

**\$319
million**

**Business Systems –
Back-Office Upgrades**

**\$320
million**

Program Support

**\$1.1
billion**

Toll Plaza Upgrades

**\$81
million**



Funding Plan for Capital Program

(2027-2042)

78% of Program Funded by Toll Revenue

Available
Revenue

\$20.6 B



Net Bond
Proceeds

\$5.9 B



Total

\$26.5 B

Includes revenue generated
from rate increase



Around \$0.45 increase
for I-PASS passenger vehicles



30% increase
for I-PASS commercial vehicles



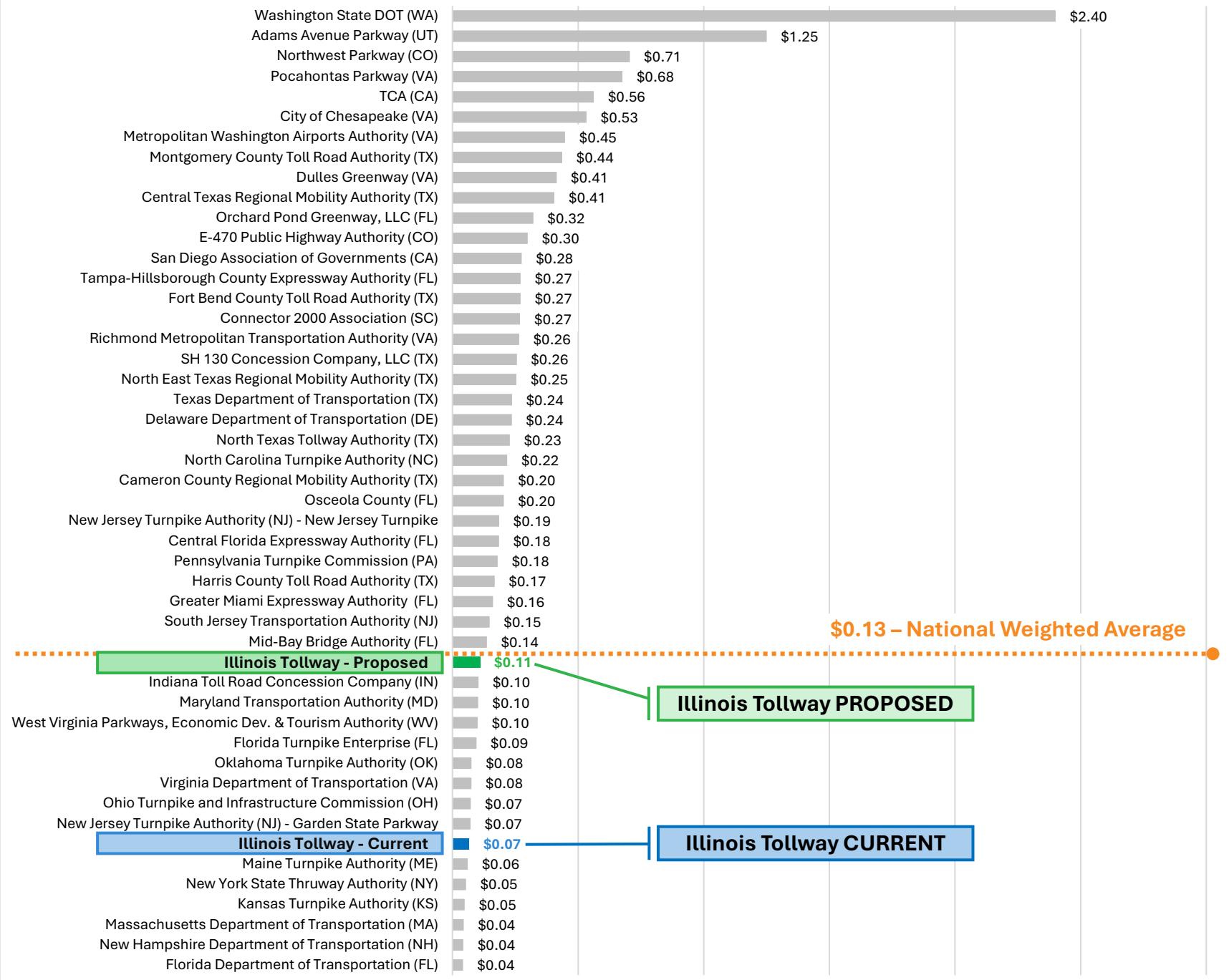
Adjust every 2 years
based on CPI-U
capped at 8%

DRIVING
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How the Illinois Tollway Compares Nationally



Passenger Vehicles
(Cost per mile)



\$0.13 – National Weighted Average

Illinois Tollway PROPOSED

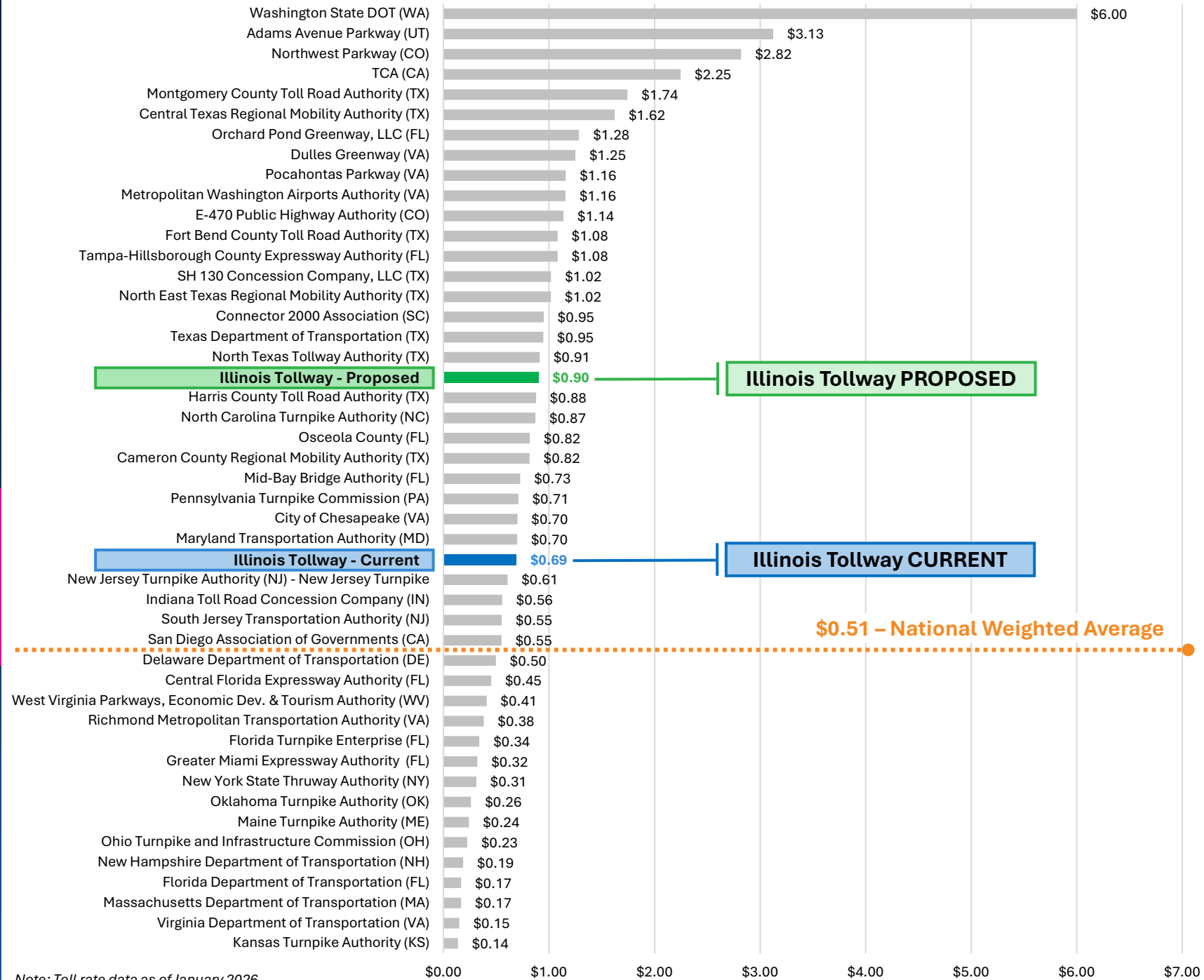
Illinois Tollway CURRENT

Note: Toll rate data as of January 2026

How the Illinois Tollway Compares Nationally



Commercial Vehicles
(Cost per mile)



Note: Toll rate data as of January 2026

DRIVING CONNECTIONS

THANK YOU