



## Record of Meeting | August 21, 2025

The Illinois State Toll Highway Authority (“Tollway”) held the regularly scheduled Engineering, Planning & Development Oversight Committee meeting on Thursday, August 21, 2025, in the Boardroom of Tollway headquarters in Downers Grove, Illinois. The meeting was held pursuant to the By-Laws of the Tollway upon call and notice of the meeting executed by Chairman Arnaldo Rivera and posted in accordance with the requirements of the Open Meetings Act, 5 ILCS 120/1, *et seq.*

*[Bolded entries indicate issues which may require follow-up to present or report to Directors.]*

## Call to Order / Roll Call

Chairman Rivera called the meeting to order at approximately 9:02 a.m. asking the Board Secretary to call the roll, those Directors present and absent being as follows:

Committee Members Present:	Other Directors Present:
Chairman Arnaldo Rivera	Director Jacqueline Gomez
Director James Connolly	Director Manish Mehta
Director Scott Paddock	
Director James Sweeney	

Committee Members Not Present:
Director Gary Perinar

The Board Secretary declared a quorum present.

## Public Comment

Chairman Rivera opened the floor for public comment. No public comment was offered.

## Committee Chair’s Items

Chairman Rivera stated that approval of **Committee Chair’s Item 1**, the minutes of the regular Engineering, Planning & Development Oversight Committee meeting held on July 28, 2025, will be deferred.

Having no further items, Chairman Rivera called on Executive Director Cassaundra Rouse.



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## Executive Director

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Executive Director Rouse introduced Chief Engineering Officer Manar Nashif to present the Alternate Project Delivery Update. [See attached presentation.](#)

Upon conclusion of the presentation and discussion, Chairman Rivera thanked Mr. Nashif.

Executive Director Rouse noted there were 12 items on the agenda for the Committee's consideration.

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## Items for Consideration

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### Engineering

Executive Director Rouse asked Manar Nashif, Chief Engineering Officer, to present to the Committee the following items:

*Item 1: Award of Contract I-25-4991 to K-Five Construction Corporation for Plaza Improvements on the Reagan Memorial Tollway (I-88) from Mile Post 114.5 (Orchard Road) to Mile Post 119.4 (Farnsworth Avenue) in the amount of \$24,371,303.96.*

*Item 2: Award of Contract RR-23-4900 to F. H. Paschen, S.N. Nielsen & Associates, LLC for Plaza Improvements on the Tri-State Tollway (I-294) from Mile Post 6.4 (159th Street) to Mile Post 29.9 (Cermak Road) in the amount of \$29,368,238.93.*

*Item 3: Award of Contract I-25-2014 to Aldridge Electric Inc. for Active Traffic Management (ATM) System, Intelligent Transportation System (ITS) Device and Fiber Installation on the Tri-State Tollway (I-294) from Mile Post 33.6 (North Avenue) to Mile Post 40.0 (Balmoral Avenue) in the amount of \$9,947,717.05.*

*Item 4: Extra Work Order on I-21-4833 to F. H. Paschen, S.N. Nielsen & Associates, LLC for Roadway and Bridge Reconstruction and Widening on the Tri-State Tollway (I-294) between Mile Post 26.4 (47th Street) and Mile Post 27.8 (Ogden Avenue) in the amount of \$2,600,000.00, increasing the upper limit of compensation from \$110,289,513.75 to \$112,889,513.75.*

*Item 5: Acceptance of Proposal from Gotham Engineering, a Design Professional Corporation dba RailPros of Illinois / A. Epstein and Sons International, Inc., on Contract I-25-2003 for Design Services for Bridge Reconstruction on the Tri-State Tollway (I-294) at Mile Post 1.5 (Union Pacific Railroad) in an amount not to exceed \$5,754,406.17.*



Item 6: Acceptance of Proposal from V3 Companies, Ltd. on Contract I-25-2002 for Design Services for Bridge Reconstruction on the Tri-State Tollway (I-294) at Mile Post 1.2 (Chicago Road) and Mile Post 1.6 (Vincennes Road) in an amount not to exceed \$7,687,519.66.

Item 7: Acceptance of Proposal from Bravo Company Engineering, Inc. on Contract I-25-2009 for Design Services for Plaza Improvements on the Veterans Memorial Tollway (I-355) in an amount not to exceed \$4,709,202.48.

Item 8: Acceptance of Proposal from American Veteran Engineering, PLLC on Contract RR-25-9302 for Construction Management Services Upon Request for Intelligent Transportation Systems (ITS) Systemwide in an amount not to exceed \$3,000,000.00.

Upon conclusion of the presentation and discussion of items, Chairman Rivera entertained a motion to consolidate for consideration and action Engineering Items 1-8. Director Connolly made a motion to consolidate these items, seconded by Director Sweeney. The motion PASSED unanimously by voice vote.

The motion to consolidate these items having carried, Chairman Rivera entertained a motion to approve placement of **Engineering Items 1-8** on the August Board of Directors meeting agenda with the Committee's recommendation for approval by the Board. Director Connolly made a motion to approve these items, seconded by Director Sweeney. The motion PASSED unanimously by voice vote.

## Legal

Executive Director Rouse requested that Legal Item 4 be deferred until after consideration in the Executive Session of the full Board meeting. She then asked General Counsel Kathleen R. Pasulka-Brown to present the remaining items for the Committee's consideration.

Item 1: Approval of an Addendum to an Intergovernmental Agreement with Cook County and the City of Elmhurst to reduce the Tollway's estimated participation cost from \$8,219,833 to \$1,177,162.

Item 2: Approval of an Addendum to an Intergovernmental Agreement with the Federal Aviation Administration for costs associated with the Elgin O'Hare Western Access Project and I-490. Cost to the Tollway: \$705,456.

Item 3: Amendment to Resolution Nos. 16283, 16312, 16832, 17250 and 19806 establishing the Contract Cost Change Controls Committee ("C5"). Cost to the Tollway: \$0



*Item 4: Amendment to Land Acquisition Resolution 22041 for the System-Wide Project to amend Exhibit A; adding three parcels that may need to be acquired by condemnation. Cost to the Tollway: As discussed in Executive Session.*

Upon conclusion of the item presentations and discussion, Chairman Rivera noted that Legal Item 4 will be deferred until after consideration in the Executive Session of the full Board meeting. He then entertained a motion to consolidate for consideration and action Legal Items 1-3. Director Connolly made a motion to consolidate these items, seconded by Director Sweeney. The motion PASSED unanimously by voice vote.

The motion to consolidate these items having carried, Chairman Rivera entertained a motion to approve placement of **Legal Items 1-3** on the August Board of Directors meeting agenda with the Committee's recommendation for approval by the Board. Director Connolly made a motion to approve these items, seconded by Director Sweeney. The motion PASSED unanimously by voice vote.

## Adjournment

There being no further business before the Committee, Chairman Rivera requested a motion to adjourn. Director Connolly made a motion to adjourn, seconded by Director Sweeney. The motion PASSED unanimously by voice vote.

The Meeting was adjourned at approximately 9:45 a.m.

Minutes taken by: \_\_\_\_\_

Christi Regnery  
Board Secretary  
Illinois State Toll Highway Authority





# ALTERNATIVE PROJECT DELIVERY UPDATE

Manar Nashif, *Chief Engineering Officer*  
August 21, 2025

# ALTERNATIVE DELIVERY IN ILLINOIS

*Innovations for Transportation Infrastructure Act (630 ILCS 10)*  
*Signed into law June 15, 2022*

**Authorizes IDOT and Illinois Tollway to use the following project delivery methods**

- Design-Build (DB)
- Progressive Design-Build (PDB)
- Construction Manager/General Contractor (CM/GC)

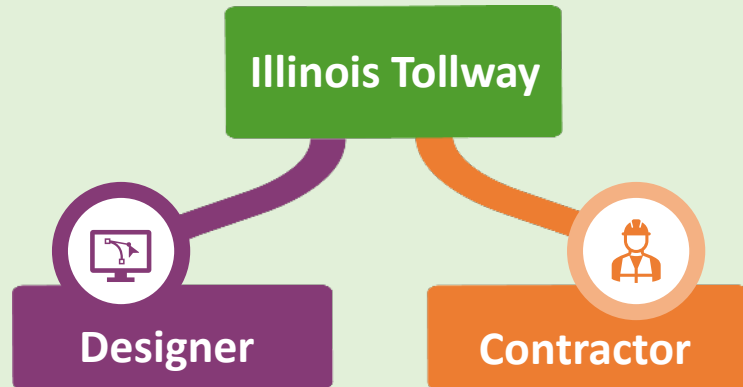
## **Highlights**

- Up to 20% of annual improvement budget
- Set requirements for procurements and procedures
- DBE and VOSB requirements set by agency
- Proposals must include description of utilization and workforce diversity plans

*“It is the intent of this Act to use design professionals, construction companies, and workers from this State, reflecting the diversity of the State's businesses and workforce, to the greatest extent possible”*

# ALTERNATIVE DELIVERY CONTRACTING STRUCTURE

## Design-Bid-Build



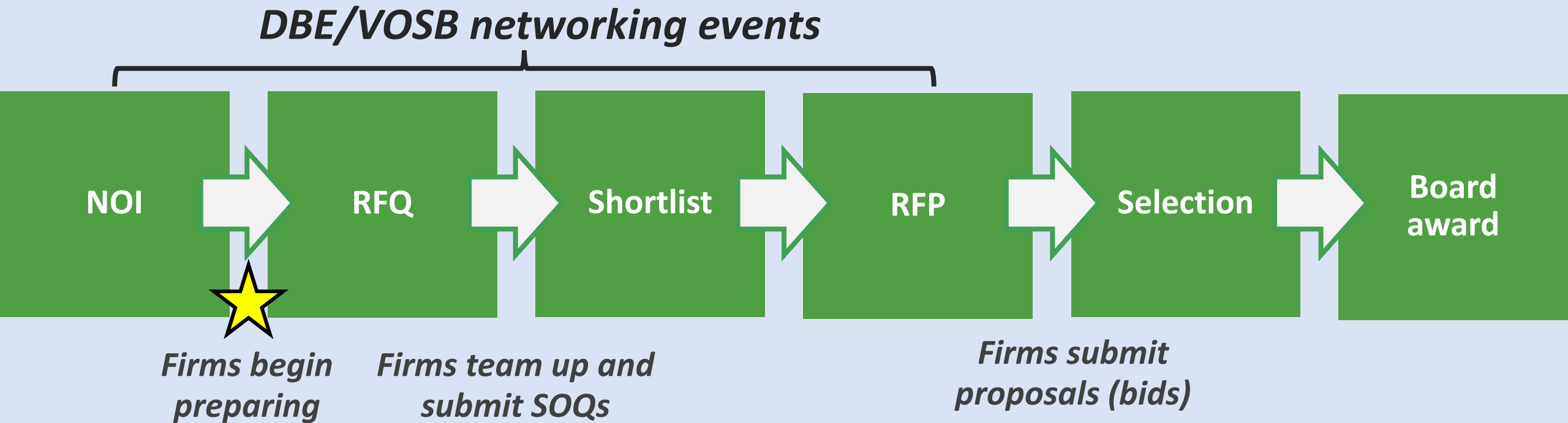
## Design-Build



## Construction Manager (CM)/ General Contractor (GC)



# DESIGN-BUILD PROCUREMENT PROCESS





# CM/GC PROCUREMENT PROCESS



# ALTERNATIVE DELIVERY PROJECT SELECTION CRITERIA

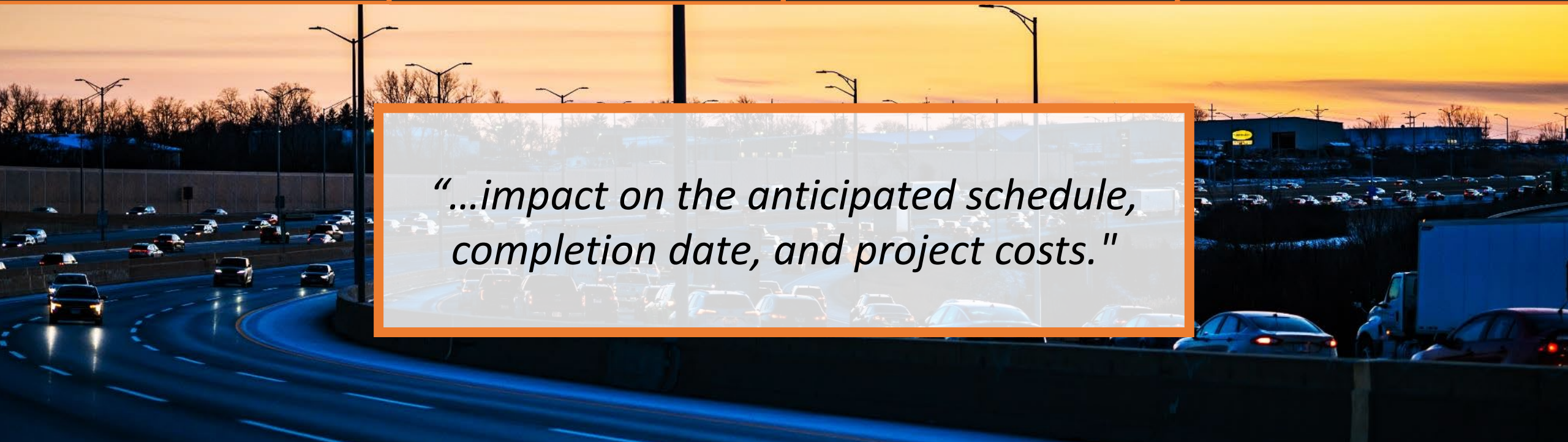
## *Primary evaluation factors*

SCHEDULE

DESIGN STATUS

COMPLEXITY

COST



*"...impact on the anticipated schedule, completion date, and project costs."*

# IMPLEMENTING ALTERNATIVE DELIVERY

MILESTONE ACTIVITY	DESIGN-BUILD	CM/GC
Develop alternative delivery program framework and provide training based on established programs	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Develop manuals, contract book templates and process with Illinois Tollway staff	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Meet with department chiefs on process and resource requirements	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Working with industry	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Review and finalize procurement documents	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Projects	<input checked="" type="checkbox"/>	<input type="checkbox"/>





DESIGN-BUILD PROJECT





THANK YOU