



Record of Meeting | December 19, 2024

The Illinois State Toll Highway Authority (“Tollway”) held a Strategic Planning Committee meeting on Thursday, December 19, 2024, in the Boardroom of Tollway headquarters in Downers Grove, Illinois. The meeting was held pursuant to the By-Laws of the Tollway upon call and notice of the meeting executed by Chairman Arnaldo Rivera and posted in accordance with the requirements of the Open Meetings Act, 5 ILCS 120/1, *et seq.*

[Bolded entries indicate issues which may require follow-up to present or report to Directors.]

Call to Order / Roll Call

Committee Chair Paddock called the meeting to order at approximately 9:20 a.m. He asked the Board Secretary to call the roll, those Directors present and absent being as follows:

| Committee Members Present: | Committee Members Not Present: |
|-------------------------------|--------------------------------|
| Committee Chair Scott Paddock | Director James Sweeney |
| Director Jacqueline Gomez | |
| Director Karen McConnaughay | |
| Director Mark Wright | |

| Other Directors Present: |
|---|
| Director James Connolly <i>[by telephone]</i> |
| Director Melissa Neddermeyer |
| Chairman Arnaldo Rivera |
| Director Gary Perinar |

The Board Secretary declared a quorum present.

Public Comment

Committee Chair Paddock opened the floor for public comment.

The following participating members of the Tollway’s Stakeholder Advisory Team (“SAT”) offered comments regarding the capital planning process.



- Carole Portlock, Illinois Workforce Partnership of Will County
- Mayor Rodney Craig, Village of Hanover Park

Committee Chair Paddock thanked Ms. Portlock and Mayor Craig for their comments and expressed his gratitude to the SAT members for their knowledge and expertise in advancing the Tollway's strategic and capital planning efforts.

Committee Chair's Items

Committee Chair Paddock entertained a motion to approve **Committee Chair's Item 1**, the minutes of the ad hoc Strategic Planning Committee meeting held on September 19, 2024, as presented. Director McConnaughay made a motion to approve the minutes, seconded by Director Gomez. The motion PASSED unanimously by voice vote.

Having no further items, Chair Paddock called on Executive Director Cassaundra Rouse.

Executive Director's Items

Executive Director Rouse thanked Ms. Portlock and Mayor Craig for their comments and thanked the 40+ member organizations who volunteered their time, expertise and knowledge to the capital planning process and to the Stakeholder Advisory Team's final report, which is being presented for approval.

Executive Director Rouse then introduced Chief Planning Officer Karyn Robles to present the Stakeholder Advisory Team's recommendations. [See attached presentation](#). Ms. Rouse noted that Ms. Robles and Chief Engineering Officer Manar Nashif also will present a proposed bridge program for the committee's consideration. [See attached presentation](#).

At the conclusion of the presentation and discussion, Committee Chair Paddock thanked Ms. Robles and Mr. Nashif.

Items for Consideration

Planning

Executive Director Rouse called on Ms. Robles to present to the Committee the following items:

Item 1: Approval of the 2024 Stakeholder Advisory Team's final report.

Item 2: Approval of the "Bridging the Future" capital program.



Upon conclusion of the presentation of items, Committee Chair Paddock entertained a motion to approve placement of **Planning Item 1** on the December Board of Directors meeting agenda with the Committee's recommendation for approval by the Board. Director McConnaughay made a motion to approve this item, seconded by Director Gomez. The motion PASSED unanimously by voice vote.

Committee Chair Paddock entertained a motion to approve placement of **Planning Item 2** on the December Board of Directors meeting agenda with the Committee's recommendation for approval by the Board. Director McConnaughay made a motion to approve this item, seconded by Director Gomez. The motion PASSED unanimously by voice vote.

Adjournment

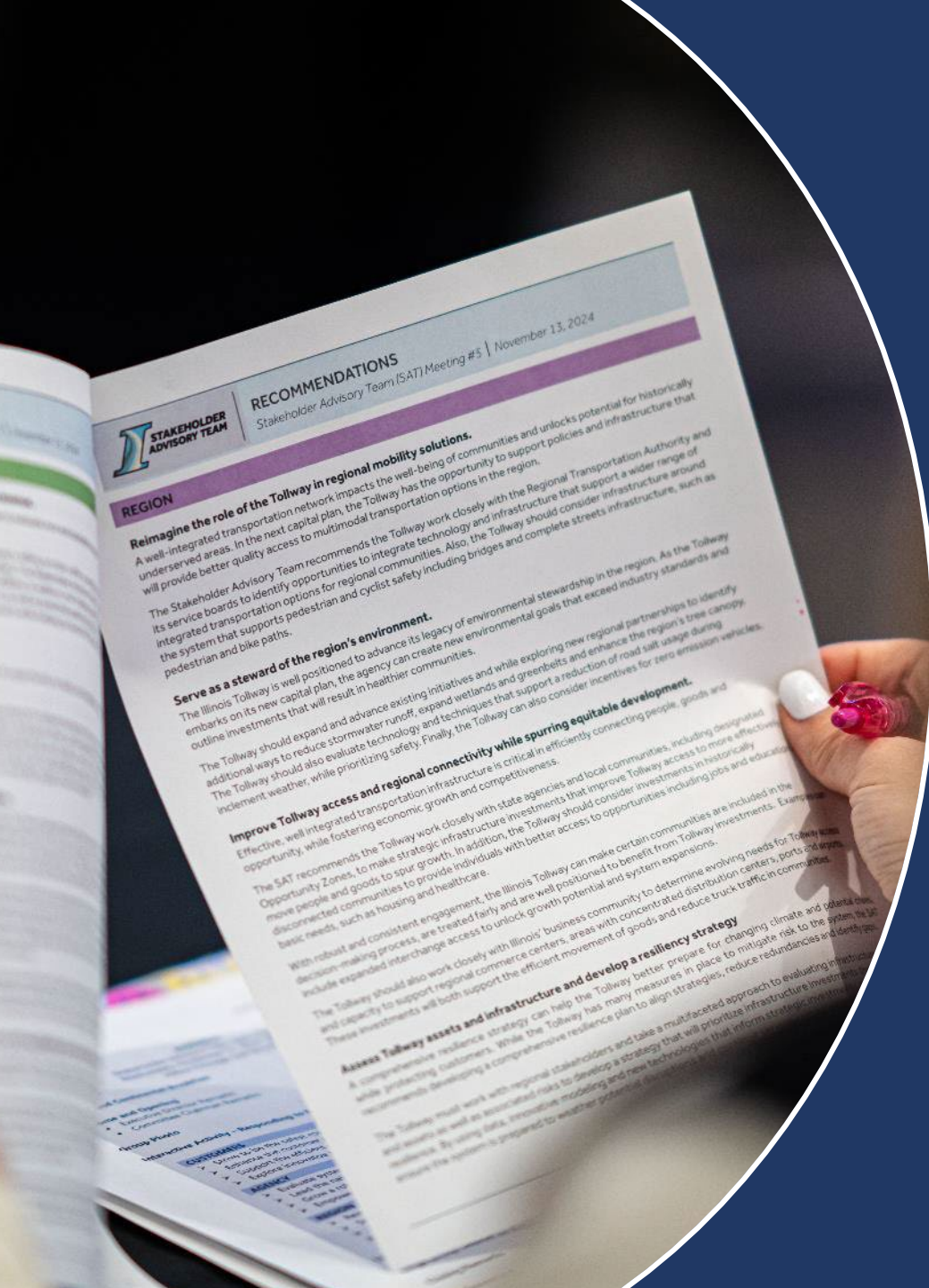
There being no further business before the Committee, Committee Chair Paddock requested a motion to adjourn. Director McConnaughay made a motion to adjourn, seconded by Director Gomez. The motion PASSED unanimously by voice vote.

The Meeting was adjourned at approximately 9:57 a.m.

Minutes taken by: _____

A handwritten signature in cursive script that reads 'Christi Regnery'.

Christi Regnery
Board Secretary
Illinois State Toll Highway Authority



DECEMBER 2024

Illinois Tollway

Strategic Planning Committee

OUTREACH AND ENGAGEMENT

A multifaceted, comprehensive and inclusive outreach strategy

▶ External Presentations

▶ 1:1 Meetings

▶ Open Houses

▶ Digital Engagement

▶ Workshops

▶ Stakeholder Advisory Team



1,200+
SURVEY RESPONSES

270+
ZIP CODES REPRESENTED

2,200+
EVENT ATTENDEES

30+
COUNTIES REPRESENTED

STAKEHOLDER ADVISORY TEAM

Multidisciplinary leaders serving as representatives of the region

40+ MEMBER ORGANIZATIONS

- Non-profit
- Civic
- Business
- Labor
- Environmental
- Transportation
- Planning
- Advocacy



WORKFLOW

**GUIDING
PRINCIPLES**

**VALUE
STATEMENTS**

RECOMMENDATIONS

**FINAL
REPORT**

RECAP VIDEO PLACEHOLDER

<https://vimeo.com/1037612340/f8a2065972>

SAT VALUE STATEMENTS

Aspirational statements defining how the guiding principles should be applied to the next capital plan

- ▶ Prioritize Customer Experience
- ▶ Foster a Safe and Healthy Transportation System
- ▶ Ensure Equitable Benefits of Policies and Investments
- ▶ Safeguard Fiscal Resilience and Adaptability
- ▶ Implement Forward-thinking Technology
- ▶ Champion Environmental Stewardship
- ▶ Leverage Regional Partnerships and Collaboration
- ▶ Integrate Multimodal Transportation Options



SAT RECOMMENDATIONS

Broad focus areas for significant investment and enhancement in the Tollway's new capital plan

CUSTOMERS

- ▶ Strive to be the safest roadway network in the nation
- ▶ Enhance the customer experience through innovative and expanded services
- ▶ Support the efficient movement of people and goods
- ▶ Explore innovative toll pricing models and solutions

AGENCY

- ▶ Evaluate system assets to identify innovative opportunities for revenue
- ▶ Lead the nation in sustainable operations
- ▶ Grow a robust, highly-skilled workforce pipeline that prioritizes equity, innovation and safety
- ▶ Drive a procurement process that balances equity with innovation and efficiency

REGION

- ▶ Expand the role of the Tollway in regional mobility solutions
- ▶ Advance initiatives and partnerships that support a clean environment and healthy communities
- ▶ Improve Tollway access and regional connectivity
- ▶ Assess Tollway assets and develop a resiliency strategy

CAPITAL PLANNING **PROCESS**



Tollway
Board
proposes
capital plan

Public
outreach
and
socialization

Tollway
Board
approval
and
adoption



Technical and
Financial Review



Public Engagement



The background is a dark blue field with a subtle, abstract pattern of concentric circles and dots in a lighter blue shade, creating a textured, geometric effect.

THANK YOU

BRIDGING THE FUTURE

Illinois Tollway Capital Plan 2025-2031

Karyn Robles, *Chief of Planning*
Manar Nashif, *Chief Engineering Officer*

December 2024

Bridging the Future Capital Plan: Purpose

- ✓ Builds on 2024 outreach and engagement in capital planning process
- ✓ Addresses system needs and infrastructure modernization
- ✓ Maintains infrastructure investments that advance planning efforts
- ✓ Lays the foundation for advance work, consistent delivery and infrastructure investment in the region
- ✓ Prepares for construction when next capital plan is ready



CONNECTING INFRASTRUCTURE



IMPROVING MOBILITY

New Capital Plan: Projects and Initiatives

MODERNIZING INFRASTRUCTURE



PREPARING FOR TOMORROW



New Capital Plan: Projects and Initiatives



Connecting Infrastructure

- Interchanges (design + construction)



Improving Mobility

- Widening projects and investments
- Bridge reconstruction



Modernizing the System

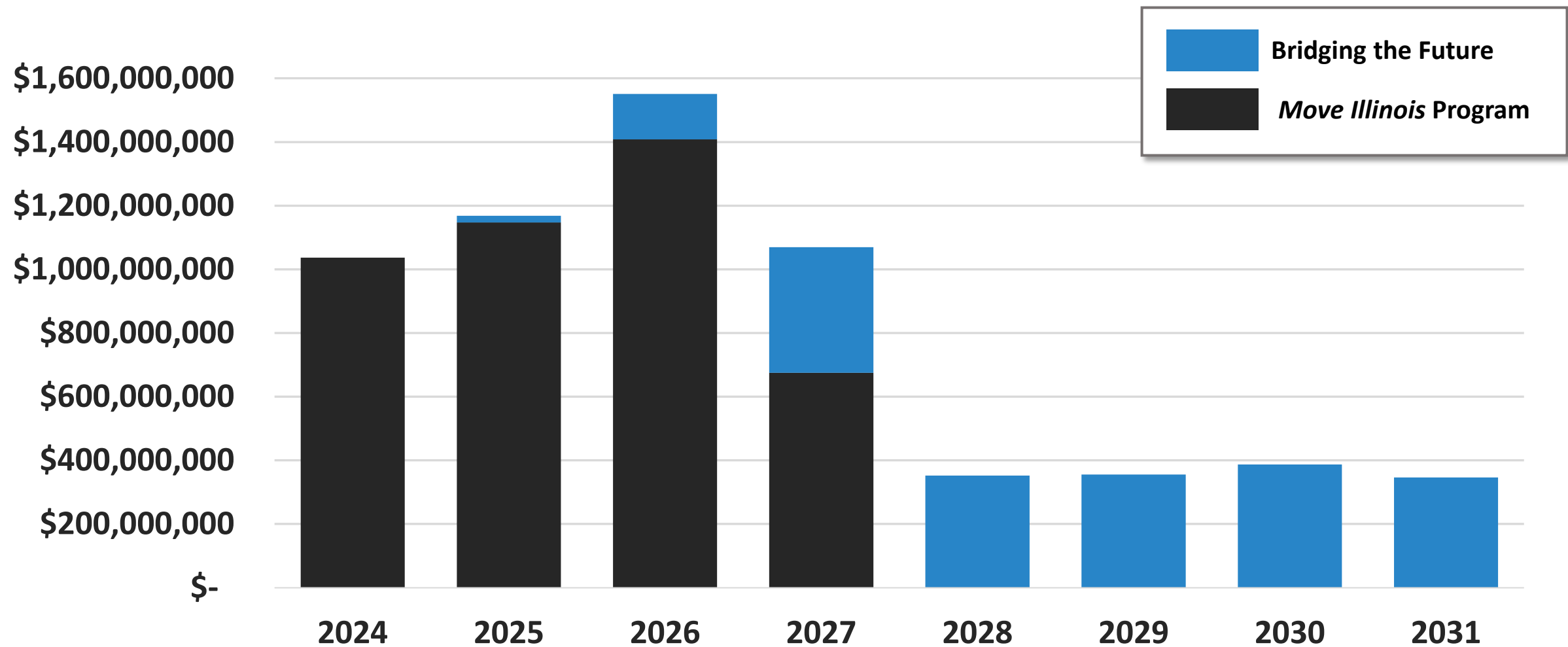
- System improvements and priorities
- Bridge repair
- Tier 2 plazas, facilities, fiber upgrades



Preparing for Tomorrow

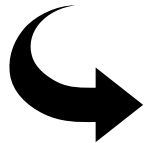
- Technology investments and studies
- Electric Vehicles/ In-pavement Charging, Back Office, Active Traffic Management

Capital Programs Cashflow

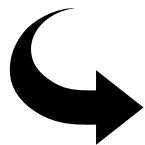


Funding Available for Capital: 2025-2031

| | | |
|----------------|--|-----------------|
| \$0.67B | Beginning capital fund balance | January 1, 2025 |
| \$1.42B | Bond proceeds (all for <i>Move Illinois</i> Program) | 2025-2026 |
| <u>\$4.90B</u> | Revenue less Operating Expenses less Debt Service | 2025-2031 |
| \$6.99B | Total funds available for capital | |



| | | |
|-----------|---|-----------|
| (\$1.81B) | <i>Move Illinois</i> Program costs funded by revenues | 2025-2027 |
| (\$1.42B) | <i>Move Illinois</i> Program costs funded by bond proceeds | 2025-2026 |
| (\$1.40B) | Other capital spending projected by Consulting Engineer WSP | 2028-2031 |
| (\$0.30B) | Targeted minimum capital account balance | |



| | | |
|----------------|---|------------------|
| \$2.06B | Capacity for capital spending on a bridge program, all from revenues | 2025-2031 |
|----------------|---|------------------|

THANK YOU